



Materials Recovery Facility Evaluation

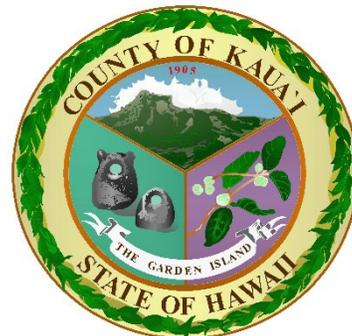
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Acronyms and Abbreviations

| | |
|-----------------|--|
| A&E | Architecture & Engineering |
| CCH | City and County of Honolulu |
| County | County of Kaua'i |
| DBC | Deposit Beverage Container |
| ft | Feet/Foot |
| FTE | Full-Time Equivalent |
| FY | Fiscal Year |
| HDPE | High-Density Polyethylene Plastic (#2) |
| HDR | HDR Engineering, Inc. |
| HI-5 | Hawai'i Deposit Beverage Container Program |
| H-POWER | Honolulu Program of Waste Energy Recovery |
| Kekaha Landfill | Kekaha Municipal Solid Waste Landfill |
| kW | Kilowatt |
| Mob/demob | Mobilization/demobilization |
| MRF | Materials Recovery Facility |
| MSW | Municipal Solid Waste |
| No. | Number |
| OCC | Old Corrugated Cardboard |
| O&M | Operation & Maintenance |
| PET | Polyethylene terephthalate Plastic (#1) |
| ROM | Rough Order of Magnitude |
| RTS | Refuse Transfer Stations |
| sq ft | Square Feet |
| SWD | Solid Waste Division |
| tpd | Tons Per Day |
| tph | Tons Per Hour |
| tpy | Tons Per Year |
| TRP | The Recycling Partnership |
| US | United States |

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Executive Summary

The County of Kaua'i's (County) Department of Public Works, Solid Waste Division (SWD), is responsible for administering solid waste management programs and policies on the island of Kaua'i. The limited remaining disposal capacity of the Kekaha Municipal Solid Waste Landfill (Kekaha Landfill) and length of time required to successfully permit a new landfill necessitates the County to evaluate and pursue waste diversion initiatives to preserve landfill waste capacity. To increase island-wide recycling and landfill diversion, the County is considering the implementation of a single-stream recycling curbside collection program for residents serviced by the refuse collection program. Implementing a residential recycling curbside collection program will require the County to develop and operate a materials recovery facility (MRF) on Kaua'i or contract MRF-processing services to a third-party vendor located on- or off-island.

The objective of this *Material Recovery Facility Evaluation* (evaluation) is to outline conceptual development assumptions, estimate rough order of magnitude (ROM) capital and operation and maintenance (O&M) costs, and assess key factors related to the development of a MRF for integration into the County's solid waste management program. The information presented in this evaluation is intended to support decision-making regarding the feasibility and recommended approach for processing recyclables if a single-stream recycling curbside program is implemented.

This evaluation considers a single-stream MRF to accommodate residential recyclables captured by a County-implemented recycling curbside collection program (excluding glass) and recyclables from a reduced number of recycling drop-off locations (HDR, 2025). It also includes commercial and residential recyclables currently collected by a third-party contractor under agreement with the County, as well as additional commercial quantities that are being landfilled and could be captured in a single-stream commercial collection program. Based on these existing and potential future recycling programs, it is estimated that approximately 14,055 tons of recyclables would be processed annually, with 11,946 tons of recyclables recovered as marketed commodities, beginning in FY2029 (the assumed program start date, if implemented).

The conceptual design of the MRF is based on key assumptions related to equipment processing capacity, building size, ancillary structures, utility requirements, and roadway access. Standard single-stream recycling equipment was evaluated to sort five primary commodities, including old corrugated cardboard (OCC), mixed paper, tin/steel and aluminum containers, and mixed plastic containers. The estimated development timeline for the MRF ranges from 44 to 57 months, depending on factors such as land acquisition, the selected contracting approach, and the complexity of the permitting process. Table ES1 summarizes the concept design assumptions considered in this evaluation.



| Table ES1. Evaluated MRF Considerations | |
|---|---|
| Assumption | Quantity/Size/Rate |
| Recyclables To Be Processed (FY2029) | 14,055 Tons |
| Start-Up Processing Rate | 55 Tons Per Day |
| Processing Schedule | 255 Operating Days Per Year |
| Equipment Rating | 6.9 Tons Per Hour (Minimum) |
| Total MRF Building Size | 40,000 Square Feet (sq ft) |
| Site Located in Līhu'e | 3-Acres, Agricultural/Industrial-Zoned Land |

In addition to developing a MRF, an alternative option was evaluated in which the County’s recyclables would be shipped to the island of O’ahu for processing by the City and County of Honolulu’s (CCH’s) contracted third-party recycler. This “bale and ship” option would require adjustments to the MRF development and operational assumptions, including the following:

- Development of a smaller facility (approximately 18,500 sq ft) designed to receive recyclables and transfer baled commingled materials and loose, crushed glass into 40-foot shipping containers for transport.
- Installation of two balers and a glass crushing system to process the estimated volumes of commingled recyclables and quantity of glass currently collected through the County’s recycling program.
- A simplified processing system would reduce the need for County operations staff.
- Residual materials would be disposed of at the CCH’s Waimānalo Gulch Sanitary Landfill (WGSL) or returned to the County for disposal at the Kekaha Landfill.

The economic feasibility of developing a MRF or baling and shipping the recyclables to O’ahu depends on several factors, including capital costs, O&M costs, and revenue generated from the sale of recovered commodities to end-markets. The cost estimates developed for this evaluation are based on ROM capital and O&M costs derived from comparable mainland MRF facilities, adjusted for Hawaii-based construction and labor rates.

Capital cost estimates include land acquisition, civil site work, buildings and associated infrastructure, and equipment procurement. O&M cost estimates include labor, maintenance, utilities, ground transportation to and from the ports, shipping, and disposal of residual materials.

Based on the assumptions described above, capital and O&M costs were estimated for each option and are summarized in Table ES2. Processing costs for the County’s existing recycling program are also shown in Table ES2.

| Table ES2. Processing Cost Comparison (FY2029) | | | |
|--|-----------------------------|-----------------------------|--------------------------------|
| Category | MRF Development | Bale and Ship | Current Program ⁽¹⁾ |
| | Annual Cost or Revenue | | |
| Total Capital Cost | \$57,223,000 | \$22,587,000 | \$0 |
| Land and Building Debt Service Cost | \$2,790,000 | \$1,410,000 | \$0 |
| Equipment Debt Service Cost | \$2,911,000 | \$652,000 | \$0 |
| Total Capital Debt Service | \$5,701,000 | \$2,062,000 | \$0 |
| O&M Cost | \$7,189,000 | \$4,621,000 | \$0 |
| Third-Party Processing | \$0 | \$2,621,000 ⁽¹⁾ | \$2,274,000 ⁽²⁾ |
| Total O&M and Debt Service Cost | \$12,890,000 | \$9,340,000 | \$2,274,000 |
| Commodity Revenue | (\$1,006,000) | (\$0) | (\$0) |
| Eliminate Third-Party Recyclables Processing Contract ⁽²⁾ | (\$1,097,000) | (\$1,097,000) | (\$0) |
| Reduce Drop-Off Locations Contract ⁽³⁾ | (589,000) | (\$589,000) | (\$0) |
| Net Annual Processing Cost | \$10,198,000 | \$7,654,000 | \$2,274,000 |
| Recyclables Processed (tons) | 14,055⁽⁴⁾ | 14,055⁽⁴⁾ | 7,376⁽⁵⁾ |
| Net Cost/Ton | \$726 | \$545 | \$309 |

Notes:

- ¹ Commodity revenue sharing between CCH and its third-party recycler is through adjustment of the processing fee based on fluctuations in commodity pricing (reviewed every six months). CCH reported the third-party processing rate fluctuated from \$225 to \$152 per ton over the past 12 months due to improved commodity prices. An average rate of \$189 per ton is used in the O&M cost estimates.
- ² The current annual cost of the contracted third-party recycling program is \$2,274,000. The total annual costs to manage the drop-off locations and commercial recyclables is \$1,177,000 and \$1,097,000, respectively.
- ³ The cost to manage half of the drop-off locations is 50% of \$1,177,000 (\$589,000; rounded).
- ⁴ Assumes 14,055 tons of recyclables are processed and 11,946 tons are recovered, annually.
- ⁵ Estimated total residential and commercial recyclables that would be recovered in FY2029 for the current recycling program (third-party contracted services; assumes FY2024 quantities are increased annually by 1.29%).

When comparing the costs to develop a MRF versus baling and shipping recyclables to the island of O'ahu (as shown in Table ES2), the bale and ship option appears to be more cost-effective. In addition to cost considerations, processing recyclables on O'ahu would generate additional residual waste that would require disposal, either at CCH's WGSL or by shipping it back to the County for disposal at the Kekaha Landfill. However, similar to the Kekaha Landfill, WGSL has limited remaining capacity. As a result, the CCH may prefer to preserve that capacity for O'ahu's disposal needs and avoid potential public opposition to accepting off-island waste.

Other comparison factors between the two options include:

- The County would have full control over a County-operated MRF and would not be dependent on the performance and long-term stability of a third-party, off-island operator.
- A County-operated MRF could be expanded as needed to accommodate future increases in recyclable quantities, providing more flexibility for long-term planning and growth.
- The County would own the MRF after the 20-year investment period.
- The known annual O&M cost for a County-operated MRF are expected to remain relatively stable each year. In contrast, third-party processing, shipping, and ground transportation costs could vary significantly due to fluctuations in commodity revenue, fuel prices, residual disposal costs, and contract terms.
- Depending on the need for additional permitting and/or environmental studies for the shipping component, the bale and ship option may have a shorter development timeline, as the third-party MRF on O'ahu is already in operation.

In Table ES2, comparing the costs of developing a MRF with those of the existing recycling program poses challenges. The current program relies on third-party contracted services to maintain the drop-off locations and transport recyclables to a contractor-operated MRF. However, the contractor may not be able to accommodate the projected increase in recyclables without significant equipment upgrades and facility expansion. These improvements would likely result in higher capital and O&M costs and service fees.

For development and operation of a MRF facility, multiple contracting approaches are available to the County dependent upon the County's ownership and control preferences. These contracting approaches include:

- Design-Bid-Build – The County contracts engineering services to design and permit a project and then completes construction through a competitive bid process.
- Bid-Design-Build – The County contracts services to a single contractor who is responsible for the full development of the project (design, permitting, and construction).
- Bid-Design-Build-Operate & Maintain – The County contracts services to a single contractor who will also operate and maintain the facility after construction completion.
- Bid-Design-Build-Finance-Operate & Maintain – The County contracts services to a single contractor who will provide partial or full funding for the facility and will maintain a majority or complete control of the facility.

Each option presents various levels of risk that must be carefully considered, including the types and quantities of materials received at the MRF, the facility's operational performance and long-term maintenance requirements, and marketability of recovered commodities. A public-private partnership with a third-party operator and investor may offer the most cost-effective solution; however, the success of such an arrangement depends on a well-structured contract that clearly defines responsibilities, performance expectations, and operational requirements.

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1 Introduction

1.1 Background

The County of Kaua'i's (County) Department of Public Works, Solid Waste Division (SWD), is responsible for administering solid waste management programs and policies on the island of Kaua'i, including the expansion of existing and the planning of new solid waste disposal and handling facilities, research, planning, and management of source reduction, recycling, special waste management, and public education/awareness programs. The programs and policies are interconnected to maintain the island's solid waste management system. Key components of the County's existing solid waste management system include refuse collection, refuse transfer stations (RTS), and source reduction, recycling facilities, and programs that are integrated with the County-owned and -operated Kekaha Municipal Solid Waste Landfill (Kekaha Landfill).

The Kekaha Landfill, an important component of the County's current solid waste management system, has an estimated remaining capacity of approximately three years at current rates of waste disposal. The limited disposal capacity and length of time to successfully permit a new landfill (estimated 10-year timeframe) require the County to evaluate and pursue waste diversion initiatives to preserve waste capacity at the Kekaha Landfill. One alternative is to evaluate the implementation of a single-stream recycling curbside collection program to divert additional recyclables in the residential municipal solid waste (MSW) stream that are currently being landfilled. Implementing a residential recycling curbside collection program will require the County to develop and operate a materials recovery facility (MRF) on Kaua'i or contract MRF-processing services to a third-party vendor located on- or off-island.

1.2 Evaluation Objective

The objective of this *Materials Recovery Facility Evaluation* (evaluation) is to incorporate estimated residential recyclable types, quantities, costs, and additional information presented in the *Integration Plan for a Single-Stream Recycling Curbside Collection Program* (SSRCC Integration Plan; HDR, 2025) and evaluate conceptual design and siting alternatives for the development of a MRF on Kaua'i, prepare rough order of magnitude (ROM) capital and operation and maintenance (O&M) cost estimates to develop and operate the MRF, assess third-party development and operating contract options, and prepare an estimated schedule to design, permit, and construct the MRF.

1.3 Existing Refuse Collection and Recycling Services

The County's existing curbside refuse collection service is provided to approximately 20,535 residential units and 500 commercial accounts. Apartment buildings and commercial properties are primarily serviced by private haulers. Curbside recycling is currently unavailable to residential properties serviced under the refuse collection program. Recycling



is available to single-family households and multi-family (apartment) residents via drop-off and redemption center locations (drop-off locations) located throughout the County (HDR, 2025).

Currently, the County contracts with a third-party contractor to accept and process commercially-generated recyclables at a processing facility located in Līhu'e. Under the terms of the agreement, the contractor is required to accept recyclables from commercial generators at no charge, except for Deposit Beverage Container (DBC) glass, for which they may charge up to five cents per pound.

The contractor is also responsible for managing recyclables collected at the County's eight residential recycling drop-off locations. These services include providing drop bins at each location, maintaining and hauling the bins, maintaining the sites, and processing collected recyclables. Recyclables accepted at the drop-off locations include:

- Old corrugated cardboard (OCC)
- Aluminum and metal cans
- Mixed paper (including office paper, food and beer boxes, magazines, catalogs, glossies, phone books, shredded paper, newspaper, and window envelopes)
- Glass jars and bottles
- #1 and #2 plastic bottles and jars

The current average annual contract amounts over a five-year term are \$1,097,000 for commercial recycling services and \$1,177,000 for residential drop-off services.

Quantities of recyclables recovered by the third-party contractor during Fiscal Year (FY) 2024 are shown in Table 1.1. The quantities include commercial recyclables received at the Līhu'e MRF (from both commercial generators and the County Office Recycling Program) and residential quantities collected at the drop-off locations.

| Table 1.1. Commercial and Residential Recyclables Recovered by Third-Party Contractor (FY2024) | | |
|--|--------------------------------|---------------------------------|
| Recyclable Type | Commercial (tons) ¹ | Residential (tons) ¹ |
| Corrugated Cardboard | 2,724 | 1,075 |
| Mixed Paper | 108 | 521 |
| Non-HI-5 Glass | 337 | 266 ^(1,2) |
| Aluminum | 131 | 0.16 |
| Steel | - | 70 |
| HI-5 Glass | 640 | - |
| PET and HDPE HI-5 Plastic ^{2,3} | 256 | - |
| PET and HDPE Non-HI-5 Plastic ^{3,4} | 0.40 | 41 ^(1,2) |



| Table 1.1. Commercial and Residential Recyclables Recovered by Third-Party Contractor (FY2024) | | |
|--|--------------------------------|---------------------------------|
| Recyclable Type | Commercial (tons) ¹ | Residential (tons) ¹ |
| Total | 4,196 | 1,973 |

Notes:

¹ Quantities reported in the County’s FY2024 Annual Solid Waste Report to the Mayor. Commercial quantities include materials from both the County Office Recycling Program and third-party contracted commercial services. Residential quantities include materials collected at the drop-off locations.

² Breakdown of residential HI-5 and non-HI-5 glass and plastic was not reported for the drop-off locations.

Assumed all residential quantities were non-HI-5 glass and plastic.

³ PET: Polyethylene Terephthalate Plastic (#1)

⁴ HDPE: High-Density Polyethylene Plastic (#2)

1.4 Previous Study Reports

1.4.1 2016 CalRecovery Report

Between April 2014 and December 2016, the County contracted CalRecovery to complete a conceptual design for a single-stream MRF at the existing Kaua’i Resource Center (KRC) to increase island-wide recycling and landfill diversion. The single-stream MRF was conceptually designed to handle the following recyclables:

- Residential and commercial source-separated commingled recyclables (paper and containers);
- Commercial source-separated OCC and glass (mixed color);
- Hawai’i HI-5 Program Redemption Center source-separated, individual material types (aluminum cans, mixed and individual PET/HDPE containers, or mixed-color glass containers); and
- Drop-off program source-separated, individual material types.

The conceptual MRF was originally designed to be located at the former Kaua’i Tropical Fruit Disinfection Facility, which was later changed to be located at the KRC property to allow use of the existing site and buildings. The conceptual MRF design was prepared to consider estimated inbound and outbound mass flows, processing equipment and system configurations, and operating conditions (CalRecovery, 2016).

The conceptual design captures an initial processing rate of 15,000 tons per year (tpy) and is intended to operate as follows:

- Separate glass, tin, metal, and plastic containers from the single-stream using a screening operation at the beginning of the commingled processing line and convey the mixture of containers to a temporary storage area for further processing;
- Convey the remaining single-stream material containing paper-rich material onto a horizontal sorting conveyor belt for manual processing;

- Further process the stockpiled containers during a partial operating shift after the commingled paper container sorting was completed. The recyclables would be introduced back onto the horizontal sorting conveyor belt through a “refeed” configuration; and
- Include a separate baler line for densification (baling) of recovered recyclables for shipping and recycling. The baler would also be used to bale source-separated recyclables delivered directly to the facility (e.g., clean OCC and office paper).

The design includes separate tipping floors and storage areas for deliveries of the following:

- Tipping floor dedicated to receiving and storing commingled recyclables;
- Tipping floor dedicated to receiving commercial source-separated OCC;
- Tipping floor dedicated to receiving commercial source-separated glass (mixed color); and
- Tipping floor dedicated to receiving and storing individual, non-fiber material types.

In addition to the construction of the MRF, modifications and improvements of the existing structures on the KRC property were proposed to enable preservation of an existing conference room, office, and mezzanine. A new above-ground vehicle weigh scale, relocated green waste drop-off area, area for receiving and processing hazardous waste and electronics, and a recyclables drop-off area were also proposed on the site.

The overall enclosed footprint of the single-stream MRF was estimated to be approximately 27,000 square feet (sq ft). The capital and annual O&M costs of the proposed MRF with a refeed processing configuration was estimated to be \$10,900,000 and \$1,505,000, respectively. A processing rate of approximately 7 tons per hour (tph) was determined based on a five-day, eight-hour processing schedule and 36 tons per day (tpd) of recyclables were estimated for baling. Additional details regarding the conceptual design and processing of the single-stream MRF, proposed to be located at the KRC location, are provided in *A Conceptual Design for Single Stream Materials Recycling Facility (Clean MRF) at the Existing Kauai Resource Center* (CalRecovery Report; CalRecovery, 2016).

1.4.2 2029 Residential Recycling Curbside Collection Program

The feasibility of developing and operating a single-stream MRF is dependent upon the quantity of recyclable material that will require processing at the MRF. The estimated Fiscal Year 2029 (FY2029; an assumed program start date if implemented [refer to the schedule in Section 6]) quantities of recyclables that could be captured by a County-wide residential recycling curbside collection program and delivered to a MRF for processing were evaluated and presented in the SSRCC Integration Plan (HDR, 2025). Quantities of recyclables are summarized in Table 1.2. These quantities do not include an anticipated contamination rate of materials received at the MRF, which will reduce the actual quantities recovered.

| Table 1.2. Estimated Quantity of Recyclables Captured by Residential Curbside Collection Program (FY2029) | |
|---|---|
| Recyclable Type | Total Curbside Quantities (tons) ¹ |
| Corrugated Containers | 1,572 |
| Mixed Paper | 2,002 |
| PET Containers, HI-5 | 91 |
| PET Containers, Non-HI-5 | 79 |
| HDPE Containers, HI-5 | 46 |
| HDPE Containers, Non-HI-5 | 147 |
| Tin/Steel Cans | 197 |
| Aluminum Cans, HI-5 | 68 |
| Aluminum Cans, Non-HI-5 | 23 |
| Total | 4,225 |

Note:

¹ Assumes a 60 percent capture rate and quantities from half of the existing County drop-off locations. Assumes HI-5 and non-HI-5 glass are not collected in the residential recycling curbside collection program. Refer to other assumptions included in the SSRCC Integration Plan (HDR, 2025).

2 Estimated MRF Process Quantities

To design and develop a single-stream MRF, it is important to understand the anticipated quantity of recyclables (feedstock) to be processed by the facility. Table 2.1 summarizes the estimated total quantities of recyclables expected to be processed and recovered in FY2029 by a County-implemented MRF. This includes recyclables captured through a County-implemented residential curbside collection program and reduced number of recycling drop-off locations (HDR, 2025), commercial recyclables currently recovered by the County's third-party contractor, and additional commercial quantities that are being landfilled and could be captured in a single-stream commercial collection program (refer to Section 1.3).

For purposes of this evaluation, only HI-5 and non-HI-5 glass quantities currently processed by the County's third-party contractor were included in the processing quantities due to the marketability value and the special considerations described in Section 3.1.3. A breakdown of the quantities shown in Table 2.1 are included in Appendix A.

| Table 2.1. Estimated Quantities of Processed and Recovered Recyclables (FY2029) | | | | | |
|---|---|--|--|--|---------------|
| Recyclable Type | Residential Single-Stream Curbside Collection Program (tons) ¹ | Drop-Off Locations (tons) ² | Commercial Recyclables Processed (tons) ³ | Commercial Single-Stream Recycling Program (tons) ⁴ | Total (tons) |
| Corrugated Containers | 1,572 | 574 | 3,420 | 1,070 | 6,636 |
| Mixed Paper | 2,002 | 278 | 137 | 1,916 | 4,333 |
| PET Containers, HI-5 | 91 | | 160 | 124 | 375 |
| PET Containers, Non-HI-5 | 79 | 11 | 0.3 | 74 | 165 |
| HDPE Containers, HI-5 | 46 | | 160 | 25 | 230 |
| HDPE Containers, Non-HI-5 | 147 | 11 | 0.3 | 124 | 282 |
| Glass Bottles and Containers – HI-5 | | | 805 | | 805 |
| Glass Bottles and Containers – Non-HI-5 | | 142 | 421 | | 563 |
| Tin/Steel Cans | 197 | 38 | | 100 | 334 |
| Aluminum Cans, HI-5 | 68 | | | 50 | 118 |
| Aluminum Cans, Non-HI-5 | 23 | ~0.1 | 164 | 25 | 212 |
| Total Processed Recyclables⁵ | 4,225 | 1,054 | 5,268 | 3,508 | 14,055 |
| Total Recovered Recyclables⁶ | 3,591 | 896 | 4,477 | 2,982 | 11,946 |

Notes:

- ¹ Estimated quantity of residential recyclables from the SSRCC Integration Plan [(HDR, 2025); excluding HI-5 and non-HI-5 glass]. Refer to Table 1.2.
- ² Quantities represent material that would be received at half of the current drop-off locations that would remain open if a residential recycling curbside collection program were implemented by the County.
- ³ Total recovered quantity includes those reported in the County's FY2024 Annual Solid Waste Report to the Mayor for commercial recyclables and the County Office Recycling Program. Quantities are inflated 1.29% per year to estimate FY2029 quantities. An assumed contamination rate of 15% is applied to the reported quantities to estimate the amount of material processed by the County's third-party contractor.
- ⁴ Estimated quantities of recyclables in the commercial MSW disposed at the Kekaha Landfill. An assumed capture rate of 60% is applied to the landfilled quantities. Excludes HI-5 and non-HI-5 glass.
- ⁵ Excludes HI-5 and non-HI-5 glass in the residential and commercial waste that is disposed of at the Kekaha Landfill. Only clean glass currently collected by in the County's residential and commercial program is assumed processed at the MRF (i.e., the single-stream recycling curbside collection program excludes glass). #3 through #7 plastics have also been excluded from this MRF evaluation.
- ⁶ An assumed contamination rate of 15% is applied to the total processed quantities to determine the total recovered recyclables.

3 MRF Conceptual Design & Siting Alternatives

3.1 MRF Equipment Technologies

MRFs are designed to process heterogeneous materials and produce end products that are clean and marketable. There are several different types of MRF configurations which vary on how recyclables and waste are collected and handled. A clean MRF accepts recyclables that have already been separated at the source by the consumer. Source separation is termed “single-stream” if all recyclables are commingled in one collection bin (i.e., OCC and paper [fiber materials] and containers are combined) and “dual-stream” if the material is further separated by the consumer into separate collection bins (i.e., fibers and containers are separated). A dirty MRF processes mixed municipal waste. A single-stream clean MRF is considered for this evaluation to accommodate a County-implemented residential single-stream recycling curbside collection program described in the SSRCC Integration Plan (refer to Section 1.4.2; HDR, 2025). All references to a “MRF” in this evaluation reference a clean MRF.

Single-stream MRF design typically incorporates: (1) a less-sophisticated (lower-) technology and higher-labor design approach; or (2) a higher-technology and lower-labor design approach. A lower-technology and higher-labor approach has been used in many facilities throughout the United States (US) and is often applied in a manner that allows equipment to be added as the MRF is expanded. An example design approach might start with sorting material using equipment, such as front-end loaders and excavators to “floor sort” high-value, easy-to-sort material (i.e., OCC and paper) that is delivered in bulk to the facility. A manual sorting line with minimal screening is added downstream as the final sorting process. The addition of more expensive, higher-technology equipment is incorporated to manage increasing quantities as different types of recyclables are targeted or route areas are expanded, which increases the operating complexity of the facility.

3.1.1 Standard and Automated Equipment

A single-stream MRF facility is typically divided into a receiving area called a “tipping floor”, a sorting or processing area, a baling area, and interim commodity storage and loading area. Figures 1 and 2 show example floor plans for a single-stream MRF that is sized to process 10 tons per hour (tph) or less of recyclables.

Standard equipment at a MRF includes a presort area with an in-feed conveying system, disc screens and other types of sorters, a sorting line to separate paper products, various combinations of magnet separation for ferrous containers and metal, and eddy current separators (ECS) for aluminum cans and other non-ferrous metal. Screens are often used to separate large cardboard and materials from smaller materials, and two-dimensional (2-D) fibers (e.g., OCC and paper) from three-dimensional (3-D) materials (e.g., bottles and cans).

Air separation devices are used in more complex (automated) systems to separate lighter (or less dense) materials from heavy (or denser) materials. Ballistic separators are used to separate various types of 3-D materials from those that are small and/or flat. Optical sorters

are used to separate different types of plastic containers, fiber products, and other materials based on the material's chemical properties, physical properties, color, and other characteristics.

Recyclables received at a MRF are offloaded at the tipping floor and stored until a viable quantity of material is ready to be processed through the system. Lacking significant organic contamination, tipping floors generally allow for two or more days of storage of incoming material. Increased storage time allows more operating flexibility to mitigate short equipment repair outages and special events such as testing or surges in material delivery. Floor sorting is often performed at the tipping floor to remove any large materials and contaminants that might jam or damage the sorting line, and to presort clean loads of material that can be directly diverted to a storage area without processing (e.g., metals and clean loads of OCC and paper).

Front-end loader equipment is typically used to load recyclables onto an infeed conveyor to transport the material to the presort area. Infeed conveyors can be equipped with a feeding box that can be filled with feedstock and automatically metered onto the infeed conveyor. In this manner, the operator of the front-end loader can fill the box and not be concerned about keeping the infeed conveyor uniformly filled, which allows more time to manage materials on the tipping floor.

The presort process is normally a manual operation where quality control sorters remove large and bulky recyclables and residue materials that could jam or damage the sorting equipment. Items removed from the presort area include materials such as scrap metal, bulky plastic containers and objects, bags of shredded paper, and other non-recyclable residue such as waxed, wet, or food-contaminated OCC (pizza boxes and similar materials), clothing, and film plastic. OCC can also be recovered in the presorting area or removed at the downstream disc screens. Unopened plastic bags potentially containing recyclables are opened at this location as time allows. For MRFs that use a bag breaker, recyclables placed in plastic bags might also be pulled off this line and sent through a bag breaker with the bag contents sent back into the process. Ideally, bags known to contain shredded paper are removed at the presort area for special handling to reduce "confetti" litter throughout the facility.

The next sorting processes typically use various types of screens to separate glass (if glass is part of the commodity mix) and fines, different types of fiber products, and containers. These screens are moving beds that allow smaller and/or 3-D materials to fall through or down the screen while carrying the larger 2-D materials up and over the screens. Screens can be designed to crush glass and remove fines, separate containers from fiber products, or separate larger and more rigid fiber materials, such as OCC, from smaller and more flexible office paper and newspaper. An example would be to use a primary disc screen to remove most containers, a secondary inclined disc screen to sort higher-quality paper, and a polishing screen to remove mixed paper and residual materials. Air and/or ballistic separation devices can also be used to further separate the materials. The goal of these components is to get the highest possible separation rate of containers and residue from the fiber and,

conversely, of fiber and residue from the containers. The fiber and containers can then each be further subdivided and cleaned as separate streams.

More-modern, higher-technology fiber sorting is often done with optical sorters. Typically, optical sorters are used at facilities that process large quantities of recyclables and can sort the fiber material into “browns” (cardboard and chipboard) from the “whites” (office paper and newspaper). Film plastic is a frequent contaminant in fiber lines, and optical sorters do a thorough job of removing this residue. Optical sorters can reject flattened plastic or metal containers, wood, glass, and other materials that manage to pass over the disc screens.

3.1.2 Commodity Storage and Baling

All sorted commodities are stored/stockpiled in designated bunkers or containerized until enough material is collected to be prepared for shipment. For smaller, lower-cost facilities, bunkers might be push-through types where the commodity falls to the floor between two push walls that are far enough apart for access by a loader. One end of the push walls is at the baler infeed conveyor. After sufficient material has accumulated in the alley, a front-end loader is used to push the material onto the baler infeed conveyor for baling. More-automated systems use a live-bottom bunker to manage captured commodities. These bunkers are different in that the bottom is either a walking floor or a reversible conveyor. After the bunker is full, a door on the end can be opened and the material advanced onto the baler infeed conveyor. Expanded metal or wire bins are sometimes used for storing containers. These bins can be pneumatically filled and thus can be located away from the sorting location, offering more layout alternatives than bunker storage which is generally located directly under the sorting platform. Usually, the bins are located at a point where a bottom hatch can be opened, allowing the contents to fall onto the baler infeed conveyor.

The last step at a MRF is consolidating and densifying (baling) the commodities. Densification is necessary to achieve legal load limits and avoid underweight shipping charges. For most products, a large two-ram or single-ram baler is used for compaction. Paper balers can chop and fluff certain grades of paper before it is baled, and plastic balers can perforate, rip, and/or flatten certain types of plastic containers to ensure that they remain consolidated within the bales. Aluminum and steel cans are generally crushed and baled. Scrap metal is usually shipped loose to a local scrap yard for further processing.

3.1.3 Special Consideration for Glass

Glass can be an important commodity to recover for the following primary reasons: 1) Glass is heavy and thus can increase diversion rates significantly (often making up approximately 10 to 15 percent of the total tonnage for a facility); and 2) Container glass is usually a commodity that residents want to recycle. Excluding glass from a single-stream recycling curbside collection program may decrease participation in the recycling program. Alternatively, including glass in a single-stream recycling program creates several issues that should be considered for MRF processing including:

- Glass is highly abrasive to the MRF equipment and will significantly increase maintenance costs due to added wear and tear of the equipment.

A glass cleanup system is required to remove the light fines, ferrous metal, and smaller material in the crushed glass process. Cleanup systems for glass processed at MRF facilities can vary in cost dependent on levels of sophistication, adding as much as \$150,000 to \$500,000 additional capital cost for basic removal of lights, fines, some organics, and ferrous metal.

- Color sorting of glass to meet end-user specifications is an additional investment (e.g., glass for fiberglass production). Depending on the end-user specifications, color sorting systems can cost millions of dollars and are generally prohibitively expensive for smaller facilities.
- It is very difficult to keep glass fines from contaminating other recyclable materials, such as OCC, mixed paper, and plastics. Facilities that accept glass typically have a harder time marketing their baled materials at premium rates.
- Glass shards can pose safety hazards to workers, particularly workers on the sorting line if handling contaminated materials.

Glass containers, if accepted as part of the single-stream mix, are normally crushed with a glass-breaker screen and removed from the sort line as early in the process as possible, usually just after the presorting phase. Special glass breaking or crushing screens are used to break the glass into pieces. The crushed glass is collected with items such as corks, bottle caps, rocks, shredded paper, food waste, yard clippings, ceramics, and other fines that are less than two inches in size. Glass cleanup systems can be used to remove lighter fines and ferrous metal, but the glass product is usually a dirty mix of all colors of glass and remaining contaminants. This product typically has a very low commodity value, if any.

Glass can also be collected via a drop-box system (i.e., at the County recycling drop-off locations), where the glass is handled separately from other recyclables, keeping the glass clean and more suitable to process. Drop boxes require residents to handle glass separately and make a dedicated effort to bring the glass to the drop boxes instead of disposing of it in their bins at the curb. This added effort to recycle glass separately may result in a decrease of participation in a curbside program and more reliance on the drop box locations. In addition, many residents will most likely continue to place glass with their general MSW or with other recyclables, and thus not all glass will be eliminated from the MRF sort line. Continued education could mitigate this potential problem but is not likely to eliminate it.

A MRF system is designed to attempt to recover the bottles whole only for those locations where whole glass containers must be recovered for a high redemption value. Today's glass bottles are usually lightweight and very few bottles will survive intact beyond the presort area, possibly ending up as prohibitive materials in the other commodities. For nearly all other commodities, when glass is found in the bales, a discount is applied to the shipment, thereby lowering the value of the commodities (HDR, 2018).

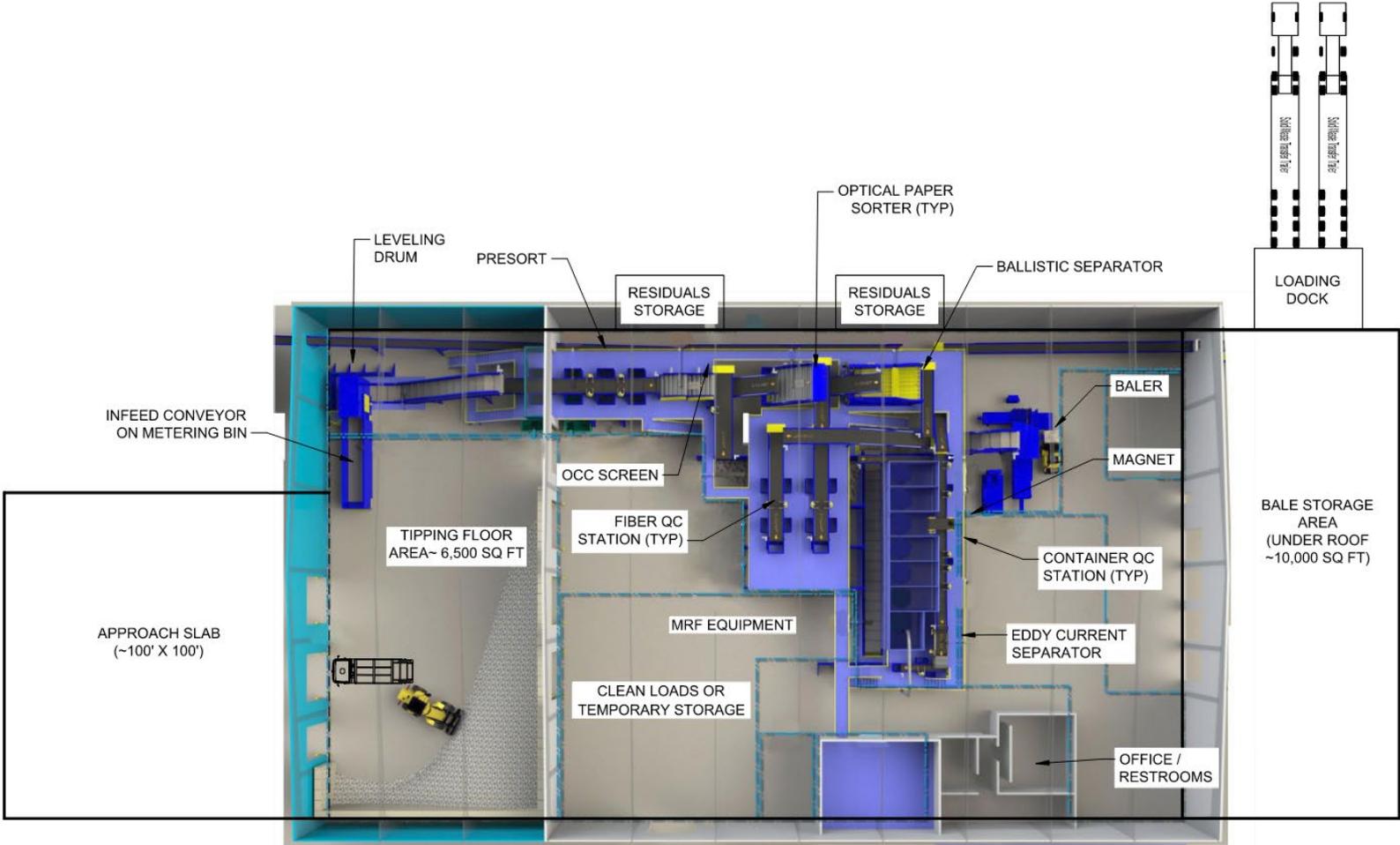


Figure 1. Example 1 MRF Floor Plan (10 TPH or Less)

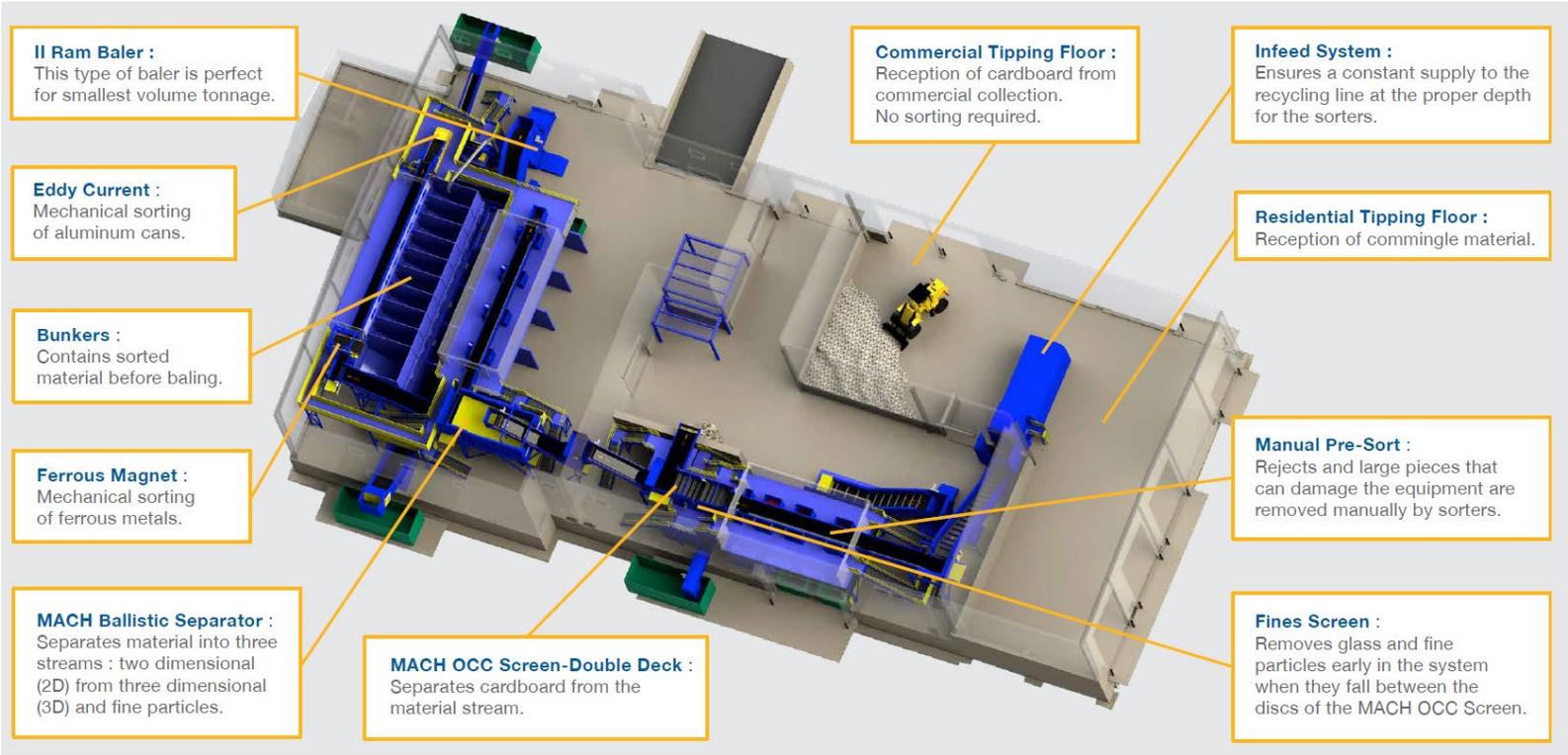


Figure 2. Example 2 MRF Floor Plan¹ (10 TPH or Less)

¹ Floor plan provided by Machinex’s *Experience Results with the ECO MRF* brochure <https://www.machinexrecycling.com/sorting/sorting-systems/single-stream-recycling/>

3.2 MRF Conceptual Design Considerations

3.2.1 Processing Capacity

Several companies supply equipment to separate and process commingled recyclables using varying technologies as described in Section 3.1. Systems are typically sized to process approximately 10 tph or less for smaller systems to 35 tph for larger, more complex systems. As described in Section 1.4.1, CalRecovery proposed a facility start-up processing rate of approximately 7 tph based on a five-day, eight-hour processing schedule using equipment rated for approximately 12 to 15 tph. Thirty-six tons of recyclables were estimated to be baled daily. Based on the updated recyclable quantity estimates described in Section 2, the CalRecovery start-up processing rate, processing schedule, and equipment rating would still be valid for the updated FY2029 quantity estimates (14,055 tpy, 255 operating days per year, 55 tpd, and a minimum 6.9 tph operating rate). Examples of single-stream MRF floor plans that process 10 tph or less are shown in Figures 1 and 2 (included in Section 3.1.1).

Although the planned start-up processing rate (6.9 tph) is lower than the equipment processing rate (10 tph), investing in higher-capacity, automated equipment may offer long-term cost advantages. These include reduced labor requirements to operate the facility, increased capacity to accommodate future growth in recyclable volumes, and greater flexibility to modify or expand standard-sized equipment over time. Furthermore, the costs of a smaller, customized system could offset much of the cost difference when compared with a larger, standard sized system. A detailed cost benefit analysis, considering equipment options and potential labor cost offsets, would be conducted during the design phase to support the County's decision-making process.

3.2.2 MRF Building Size

The MRF building will include a tipping floor, processing area with in-feed conveyors, sorting stations, screens and separators, a commodity baling area, and an interim storage area for baled commodities (refer to Figure 1 in Section 3.1). Tipping floors are typically designed to allow two to three days' worth of storage for inbound recyclables in the event of a facility shutdown and to manage peak-hour surges in material delivery.

Assuming the tipping floor area can hold loose, commingled recyclables to an average height of eight feet (with push walls) and the weighted average density of the recyclables is approximately 150 pounds per cubic yard (excluding glass; as shown in Table 2.1), the minimum required area for two days of storage is approximately 4,950 sq ft. Additional tipping floor space is necessary to accommodate glass processing via a separate hopper, conveyor, and crusher system; provide safe unloading areas for customers; and allow equipment maneuverability. For the purposes of this evaluation, the total tipping floor area is assumed to be 7,500 sq ft. For reference, CalRecovery previously estimated that 6,600 sq ft would be required to support two days of storage capacity.

Sufficient area is also required for managing glass, baling, and temporary storage of commodities. The size of this area depends on the types of materials handled, desired amount of storage time, and flexibility needed to transport commodities to market. Shipping recyclables from the County to interisland, mainland, or international ports requires longer storage times to coordinate ground transportation and align with shipping schedules.

Assuming a four-week storage period for 995 tons per month of processed recyclables (excluding glass), approximately 6,630 sq ft of storage area are needed. This estimate is based on stacking 1,000-pound OCC bales (the primary commodity) 12 feet (ft) high, with bale dimensions of 30 inches wide by 48 inches long by 48 inches high. Additional space is also required for glass storage, equipment maneuvering around the stacked bales, and to access the loading dock(s). For the purposes of this evaluation, the interim storage area is assumed to be approximately 11,000 sq ft. For reference, CalRecovery estimated a required storage area of 6,850 sq ft to support a similar four-week storage period.

The area required for processing equipment depends on the specific type and configuration of equipment selected for the MRF. CalRecovery estimated a processing building area of approximately 22,000 sq ft (100 ft by 220 ft), which includes approximately 8,550 sq ft dedicated to processing equipment. The equipment footprint for the MRF layout shown in Figure 1 is approximately 11,500 sq ft. Additionally, approximately 10,000 sq ft are needed for surrounding space to support temporary storage, processing of clean materials (e.g., glass and OCC), second-run materials, residuals, and an office. For the purposes of this evaluation, a total combined area of 21,500 sq ft has been assumed.

The total area required for the processing building is approximately 40,000 sq ft (total area under roof), which includes the tipping floor, processing equipment area, and interim storage area (as shown in Figure 1).

3.2.3 Ancillary Buildings, Structures, Utilities, and Roadways

Depending on the County's operational needs, additional ancillary buildings and site features are required to support MRF operations. These may include a weigh scale, administrative office, employee and visitor parking, a truck fleet baseyard for curbside recycling trucks, and additional covered or uncovered commodity storage areas. In addition to these buildings, adequate site area must also be allocated for customer queuing and maneuverability at the tipping floor, access for 18-wheel tractor trailers to the loading dock(s), ingress and egress to public roadways, storm water management infrastructure, and landscaping or screening buffers.

The MRF will require 480-volt, three-phase power to operate the large electric motors used in the conveyance and baling equipment. Additionally, an adequate water supply is necessary to support a sprinklered fire protection system as well as a connection to the County's sanitary sewer system. Depending on the location of the existing utility

services, additional site area may be needed to accommodate utility tie-ins, particularly if long service runs or easements are required (e.g., for overhead electric lines).

Considering the aforementioned features, site configuration, and County zoning requirements, an estimated one to two acres of additional land (i.e., in addition to the processing building area) is needed to develop the MRF.

4 Capital and Operating & Maintenance Costs

The economic feasibility of developing a single-stream MRF depends on capital and O&M costs, as well as revenue generated from the commodities sold to end-markets. Estimated ROM capital and O&M costs for developing a single-stream MRF are presented in the following sections. The estimated costs reflect the construction and operation of a MRF with the capacity to process the estimated quantity of recyclables described in Section 3.2.1 (i.e., 14,055 tpy, 55 tpd, or 6.9 tph) and are based on capital and operational costs derived from comparable mainland MRF facilities, adjusted for Hawaii-based construction and labor costs (HDR 2018). A detailed breakdown of the costs discussed in this section are provided in Appendix B.

4.1 Capital Cost Estimate

Table 4.1 shows a summary of estimated ROM capital costs to develop a single-stream MRF. A breakdown of the costs is provided in Appendix B.

| Table 4.1. Estimated Capital Cost Summary (FY2029) | |
|--|--------------------|
| Item | Costs ¹ |
| 1. Land Acquisition | |
| Land Acquisition | \$4,500,000 |
| Fees (10%) | \$450,000 |
| Item 1 Subtotal | \$4,950,000 |
| 2. Site Civil Work | |
| Mobilization/Demobilization & General Conditions (10% of Costs) | \$373,000 |
| Site Work (Excavation/Backfill, Grading, Security, Landscaping, Stormwater Management System, & Miscellaneous) | \$1,955,000 |
| Utilities (Water, Sewer, & Electric) ² | \$444,000 |
| Roadways & Parking | \$1,325,000 |
| Item 2 Subtotal | \$4,097,000 |
| 3. Building and Other Structural | |
| Mobilization/Demobilization & General Conditions (10% of Costs) | \$1,083,000 |
| Processing Building | \$8,500,000 |



| Table 4.1. Estimated Capital Cost Summary (FY2029) | |
|--|--------------------------|
| Item | Costs¹ |
| Office Buildout in Processing Building | \$750,000 |
| Other Structural – Approach Slab, Push Walls, Loading Dock, Equipment Foundations, & Miscellaneous | \$1,325,000 |
| Weigh Scale | \$250,000 |
| Item 3 Subtotal | \$11,908,000 |
| Items 1 through 3 Subtotal | \$20,955,000 |
| 4. Equipment | |
| Fixed Processing Equipment ³ | \$8,205,000 |
| Equipment Shipping Allowance | \$1,000,000 |
| Processing Equipment Installation (40% of Costs) | \$3,282,000 |
| Rolling Equipment | \$1,060,000 |
| Item 4 Subtotal | \$13,547,000 |
| Items 1 through 4 Subtotal | \$34,502,000 |
| 5. General Conditions | |
| Items 1-4 Inflated 3%/Year to FY2029 | \$5,521,000 |
| A&E ⁴ Design & Environmental (6% of Items 2, 3, & 4) | \$2,401,000 |
| Construction Administration (4% of Items 2, 3, & 4) | \$1,601,000 |
| Item 5 Subtotal | \$9,523,000 |
| Items 1 through 5 Subtotal | \$44,025,000 |
| Contingency (30%) | \$13,208,000 |
| Total Capital Cost | \$57,223,000 |
| Annual Land and Building Debt Service (20 Years at 5%)^{5,6} | \$2,790,000 |
| Annual Equipment Debt Service (10 Years at 5%)⁶ | \$2,911,000 |

Notes:

- ¹ Refer to Appendix B1 for breakdown of costs and assumptions.
- ² Utility costs can vary significantly based on availability and tie-in conditions to existing systems.
- ³ Includes standard processing equipment as shown in Figures 1 and 2.
- ⁴ A&E: Architecture and Engineering
- ⁵ General Conditions costs (Item 5) are included in the annual land and building debt cost.
- ⁶ Annual debt service for building and equipment life span and interest rate.

4.2 Operation and Maintenance Costs

Table 4.2 shows the estimated ROM annual O&M costs required to operate a single-stream MRF. A breakdown of the costs is provided in Appendix B.



The following FY2024 labor rates used in the recycling curbside evaluation were matched with a corresponding MRF staff position and inflated 3% per year to FY2029:

- Facility Manager/Supervisor (\$34.16 per hour) plus fringe benefits (\$27.33 per hour).
- Mechanic (\$45.67 per hour) plus fringe benefits (\$36.54 per hour).
- Equipment Operators (\$30.83 per hour) plus fringe benefits (\$24.66 per hour) and overtime rate (\$16.12).
- Scale Operator and Clerical (\$23.97 per hour) plus fringe benefits (\$19.17 per hour).
- Sorters (\$20.00 per hour) plus employment agency markup (\$10.00 per hour).

| Table 4.2. Estimated Annual O&M Costs (FY2029) ¹ | | | | |
|---|-----------------------------|-------------------------|-----------|--------------------|
| Category | Quantity | Unit | Unit Cost | Cost ¹ |
| Facility Manager/Operations Supervisor | 1 | Staff ² | \$148,364 | \$149,000 |
| Mechanics for Facility & Equipment Maintenance | 1 | Staff | \$198,360 | \$199,000 |
| Equipment Operators | 2 | Staff | \$133,864 | \$268,000 |
| Scale Operator & Clerical | 2 | Staff | \$104,052 | \$209,000 |
| Sorters ² | 8 | Agency | \$70,992 | \$568,000 |
| Overtime | | % of Labor ² | 20% | \$136,000 |
| Miscellaneous Uniforms & Safety per Union Agreement | 1 | LS | \$38,280 | \$39,000 |
| Total Labor Costs | 16 (FTE)² | | | \$1,568,000 |
| Fuel | 24,480 | Gallon | \$8.00 | \$196,000 |
| Building and Equipment Maintenance | | % of Capital | 1% | \$573,000 |
| Consumables (e.g., Lubricants, Baler Wire, etc.) | 14,055 | \$/Ton | \$3.00 | \$43,000 |
| Utilities | 14,055 | \$/Ton | \$10.00 | \$141,000 |
| Miscellaneous (Insurance, Permits, etc.) | | % of Capital | 0.5% | \$287,000 |
| Commodity Shipping and Ground Transportation | 11,946 | Tons | \$337 | \$4,026,000 |
| Residuals Transportation and Disposal ³ | 2,109 | Tons | \$168 | \$355,000 |
| Total Annual O&M Cost | | | | \$7,189,000 |

Notes:

¹ Refer to Appendix B4 for breakdown of costs and assumptions.

² FTE – full time equivalent.

³ Transportation and disposal at Kekaha Landfill.



4.3 Recyclables Commodity Pricing and Potential Revenue

Commodity prices for recyclables may be impacted or fluctuate based on the recyclable types and region that they are marketed to or based on economic factors. For the purposes of this report, low and high commodity prices between 2020 and 2024 were reviewed to capture the varying recycling market prices over time. Prices from Los Angeles², California are used to evaluate potential revenues from collected recyclables as California has the most similar US recycling market to the County. Table 4.3 shows commodity pricing (dollars per ton) for the recyclable types discussed in Section 2.

| Table 4.3. Los Angeles Recycling Commodity Prices (\$/ton) | | | | | | |
|--|---------------------|------------|------------|------------|------------|------------|
| Recyclable Type | Low/High Prices | 2020 | 2021 | 2022 | 2023 | 2024 |
| | (\$/ton) | | | | | |
| Aluminum cans | Regional Low Price | \$720.00 | \$960.00 | \$1,100.00 | \$1,100.00 | \$1,200.00 |
| | Regional High Price | \$1,000.00 | \$1,460.00 | \$2,400.00 | \$1,400.00 | \$1,700.00 |
| Steel Cans | Regional Low Price | \$90.00 | \$90.00 | \$150.00 | \$150.00 | \$150.00 |
| | Regional High Price | \$125.00 | \$270.00 | \$270.00 | \$185.00 | \$185.00 |
| Mixed Paper | Regional Low Price | (\$10.00) | \$30.00 | (\$3.00) | \$0.00 | \$25.00 |
| | Regional High Price | \$40.00 | \$105.00 | \$65.00 | \$45.00 | \$65.00 |
| Corrugated Containers | Regional Low Price | \$5.00 | \$60.00 | \$15.00 | \$15.00 | \$35.00 |
| | Regional High Price | \$85.00 | \$140.00 | \$100.00 | \$80.00 | \$105.00 |
| PET Plastic | Regional Low Price | \$60.00 | \$160.00 | \$120.00 | \$60.00 | \$140.00 |
| | Regional High Price | \$407.20 | \$520.00 | \$520.00 | \$280.00 | \$300.00 |
| HDPE Plastic | Regional Low Price | \$0.00 | \$0.00 | \$20.00 | \$20.00 | \$0.00 |
| | Regional High Price | \$80.00 | \$160.00 | \$240.00 | \$40.00 | \$20.00 |

² <https://www.recyclingmarkets.net/secondarymaterials/prices.html?cid=3&city=LOS+ANGELES+%28Southwest+USA%29#prices>



| Table 4.3. Los Angeles Recycling Commodity Prices (\$/ton) | | | | | | |
|--|---------------------|-----------|-----------|-----------|-----------|-----------|
| Recyclable Type | Low/High Prices | 2020 | 2021 | 2022 | 2023 | 2024 |
| | (\$/ton) | | | | | |
| Mixed Glass | Regional Low Price | (\$60.00) | (\$60.00) | (\$60.00) | (\$60.00) | (\$40.00) |
| | Regional High Price | (\$20.00) | (\$20.00) | (\$20.00) | (\$20.00) | (\$25.00) |

Note:

Commodity prices were obtained from <https://www.recyclingmarkets.net/secondarymaterials/prices.html?cid=3&city=LOS+ANGELES+%28Southwest+USA%29#prices>. Values shown in parentheses are negative commodity prices.

The commodity prices shown in Table 4.3 are averaged and used to estimate the total commodity revenue for the estimated quantities of recyclables recovered at the MRF.

Table 4.4 combines the annual debt service and O&M costs with the estimated annual revenue generated from the sale of commodities to calculate a net cost per ton required to develop and operate the MRF. The table also includes the reduction in the costs associated with the County third-party contracts for managing the drop-off locations and commercial recyclables. A detailed breakdown of these costs is provided in Appendix B. Appendix C presents the calculations for potential annual revenue from commodity sales.

| Table 4.4. Net MRF Processing Cost with Commodity Shipping and Revenue, and Offsetting Cost Reductions (FY2029) ¹ | |
|--|------------------------|
| Category | Annual Cost or Revenue |
| Total Capital Cost | \$57,223,000 |
| Land and Building Debt Service Cost | \$2,790,000 |
| Equipment Debt Service Cost | \$2,911,000 |
| Total O&M Cost ² | \$7,189,000 |
| Total Processing Cost | \$12,890,000 |
| Total Processing Cost/Ton | \$918 |
| Commodity Revenue | (\$1,006,000) |
| Eliminate Third-Party Recyclables Processing Contract ⁽³⁾ | (\$1,097,000) |
| Reduce Third-Party Drop-Off Locations Contract ⁽³⁾ | (\$589,000) |
| Net Annual Processing Cost | \$10,198,000 |
| Net Processing Cost/Ton | \$726 |

Notes:

¹ Assumes 14,055 tons of recyclables are processed and 11,946 tons recovered, annually. Average commodity prices between 2020 to 2024 are used to calculate FY2029 revenues or costs.

² Includes ground transportation and shipping costs for commodities to mainland end markets.

³ Total annual contracted program cost is \$2,274,000 for FY2029. Total annual cost to manage the drop-off locations is \$1,177,000 and commercial recyclables is \$1,097,000. Cost to manage half of the drop-off locations is 50% of \$1,177,000 (\$589,000; rounded).

5 MRF Development & Operating Contract Options

Various contracting approaches are available for the development and operation of a single-stream MRF facility. The selection of an appropriate approach depends on the level of ownership and control the County wishes to retain, which directly influences the distribution of risks and rewards between the public-private partnership. Generally, as more responsibility is transferred to the contractor, the County's control over the project decreases, and the potential for performance issues and increased project costs rises. While it can be challenging to identify a qualified contractor and establish a fair, enforceable development and operating agreement, a well-structured partnership can contribute significantly to the long-term success of the project.

The following subsections describe the public-private approaches the County may consider in developing and operating a MRF, along with key considerations for each. Shown in Table 5.1 is a comparative matrix of risks and rewards associated with each approach.

5.1 Design-Bid-Build Approach

A design-bid-build (DBB) approach is the most common approach used by the County to procure professional engineering and construction services to complete a project. Under this approach, the County contracts architectural and engineering services to design and permit a project, followed by construction through a competitive bidding process. This competitive bidding process also applies to procurement of MRF processing equipment if the County opts to purchase equipment directly from equipment vendors rather than through a general contractor. Direct equipment vendor procurement allows the County to work with a specific vendor during the design phases, reducing equipment-related design assumptions and minimizing potential design changes during construction.

To develop a MRF using this approach, the County would retain control of the site (either through lease or ownership) and manages the design, permitting, and construction of the entire facility, including processing equipment and infrastructure such as roadways, utilities, weigh scales, existing building modifications, and new buildings. The County can choose to operate and maintain the facility itself or contract those services to a third-party operator. Under this approach, the County assumes all risks and rewards throughout both during the development and O&M phases (refer to Table 5.1).

5.2 Bid-Design-Build Approach

A bid-design-build (BDB) approach is similar to the DBB approach described in Section 5.1, except that the County contracts services to a single entity who is responsible for full development of the project. Under the BDB approach, the contractor is responsible for designing, permitting, and constructing the project based on an agreed-upon scope of work, schedule, and fee.

When developing a MRF using this approach, the County would retain control of the site (either through lease or ownership) and prepare a scope of work and technical and performance specifications that form the basis of the contract documents. These documents typically include drawings completed to the 30 percent design level, as well as minimum technical and equipment performance specifications. The selected contractor would then use these County-issued documents to provide architectural and engineering design, obtain permits, construct the facility, and conduct acceptance testing.

Compared to the DBB approach, a contractor may be more likely to submit a higher bid under the BDB approach due to the increased risk of potential cost fluctuations. These risks may include design uncertainties, material and labor cost fluctuations over a longer project timeline, and design and construction issues within contractor's team. Under the BDB approach, the County shares in both the risks and rewards during the development phase (e.g., design risk is transferred to the contractor, but higher bid costs can lower the County's financial benefit). There is no significant difference between the BDB and DBB approaches during the O&M phase.

5.3 Bid-Design-Build-Operate & Maintain

In a bid-design-build-operate and maintain (BDBO&M) project approach, the contractor is responsible for full development of the MRF, consistent with the scope for a BDB approach described in Section 5.2. In addition, the contractor is responsible for operation and maintenance of the facility following construction completion.

When developing a MRF using this approach, the County would relinquish a significant amount of control of the project during the O&M phase. Therefore, it is very important to establish well-defined contract terms that clearly outline both performance expectations and financial responsibilities. Key elements to address include the service fee structure (e.g., annual lump sum payments and/or fees based on the quantity of recyclables processed), funding responsibility for general maintenance and larger capital improvement projects (e.g., major overhauls, expansion projects, end of life/contract term replacement), minimum staffing and equipment requirements, and terms for commodity handling and revenue sharing.



5.4 Bid-Design-Build-Finance-Operate & Maintain

In a bid-design-build-finance-operate and maintain (BDBFO&M) project approach the contractor provides partial or full funding for the facility, thereby relieving the County of some or all financial responsibility. This approach can be variable in its structure.

When developing a MRF using this approach, the County would transfer a majority or complete control of the facility to the contractor. The contractual terms may be heavily weighted in favor of the contractor, depending on factors such as the actual or perceived risks assumed, the level of financial investment required, site ownership arrangements, and other negotiated terms.

The following table presents a comparative matrix of risks and rewards associated with each of the contracting approaches discussed in Sections 5.1 through 5.4.

| Table 5.1. Risk Assignment for Alternative Procurement Approaches | | | | |
|---|-------------------------|------------------------------------|------------------------------------|---------------------|
| Risk Element | Procurement Type | | | |
| | DBB | BDB | BDBO&M | BDBFO&M |
| Capital Cost Risks | | | | |
| Capital Costs Overruns | County | Contractor/ County ¹ | Contractor/ County ¹ | Contractor |
| Additional Capital Investment to Achieve Required Operating Performance | County | Contractor/ County ¹ | Contractor/ County ¹ | Contractor |
| Additional Facility Requirements Due to New State or Federal Legislation | County | County | County | County ² |
| Delays in project completion which lead to delays in revenue flow and adverse effect of inflation | County | Contractor ³ | Contractor ³ | Contractor |
| Operation and Maintenance Cost Risks | | | | |
| Technical Failure | County | Contractor/ County ¹ | Contractor | Contractor |
| Excessive Facility Downtime | County | County | Contractor | Contractor |
| Underestimation of Facility O&M Requirements (labor, materials, etc.) | County | County | Contractor | Contractor |
| Inadequate Facility Management | County | County | Contractor | Contractor |
| Changes in Facility Requirements Due to New State or Federal Legislation | County | County | County | County ² |
| Significant Changes in Type and/or Quantity of Recyclables | County | County | Contractor/ County ⁴ | Contractor |
| Fluctuations in Commodity Prices and Revenue | County | County | Contractor/ County ⁴ | Contractor |



| Table 5.1. Risk Assignment for Alternative Procurement Approaches | | | | |
|---|------------------|--------|--------------------------------|------------|
| Risk Element | Procurement Type | | | |
| | DBB | BDB | BDBO&M | BDBFO&M |
| Underestimating the Quantity of Contamination/Residuals | County | County | Contractor/County ⁵ | Contractor |

Notes:

- ¹ County may be responsible for all or shared costs depending on the scope of work and technical specifications.
- ² Contracts are typically written so that the County maintains full responsibility for changes in legislation.
- ³ Assuming the County has met all contract obligations.
- ⁴ Dependent on how commodity handling and revenue sharing is structured in the contract.
- ⁵ Dependent on how residuals and disposal costs are structured in the contract.

6 MRF Development Schedule

The development of a new single-stream MRF will involve identification of a suitable site, acquisition (if needed), design, permitting, construction, and operation. Tables 6.1 and 6.2 show MRF development schedules for a DBB and BDB approach, respectively.

| Table 6.1. MRF Development Schedule (Design-Bid-Build) | | |
|---|------------------|------------------------------------|
| Activity | Month | Time to Complete |
| 1. A&E ¹ Design and Environmental Consultant Contract Execution | 6 ⁽²⁾ | 6 Months |
| 2. Technical Specifications/Performance Criteria | 9 | 3 Months (from end of Activity 1) |
| 3. Geotechnical Report | 9 | 3 Months (from end of Activity 1) |
| 4. Processing Equipment Bid Solicitation and Contract Execution | 15 | 6 Months (from end of Activity 2) |
| 5. Preliminary Design to Support Environmental Permitting Efforts (EA and SMA [if applicable]) ^{3,4} | 12 | 3 Months (from end of Activity 2) |
| 6. 60%, 90%, Construction Level Design and Specifications | 20 | 8 Months (from end of Activity 5) |
| 7. EA and SMA Permit | 18 | 12 Months (from end of Activity 1) |
| 8. Building and Grading Permits | 24 | 4 Months (from end of Activity 6) |
| 9. Construction Bid Solicitation and Contract Execution ⁵ | 26 | 6 Months (from end of Activity 6) |
| 10. Construction | 42 | 18 Months (from end of Activity 8) |
| 11. Commissioning/Acceptance | 44 | 2 Months (from end of Activity 10) |
| Total Project Time | 44 Months | |



Notes:

- ¹ A&E – Architecture and Engineering
- ² Assumes MRF site is identified during this period.
- ³ EA – Environmental Assessment; SMA – Special Management Area Permit.
- ⁴ Assumes no significant special land use or zoning changes are required (e.g., State Land Use District Boundary Amendment).
- ⁵ County to determine if processing equipment is purchased directly from equipment vendor or furnished by the construction contractor.

| Table 6.2. MRF Development Schedule (Bid-Design-Build) ¹ | | |
|--|------------------|-------------------------------------|
| Activity | Month | Time to Complete |
| 1. Engineering and Environmental Consultant Contract Execution ² | 6 | 3 Months |
| 2. Prepare Scope of Work and Technical Specifications/Performance Criteria for RFP | 12 | 6 Months (from end of Activity 1) |
| 3. Issue Request for Proposal (RFP) ³ | 14 | 2 Months (from end of Activity 2) |
| 4. Proposals Due | 16 | 2 Months (from end of Activity 3) |
| 5. Technical Review of Proposals and Selection Committee Ranking | 17 | 1 Month (from end of Activity 4) |
| 6. Contract Negotiations | 18 | 1 Month (from end of Activity 5) |
| 7. Design Build Contract Execution | 22 | 4 Months (from end of Activity 6) |
| 8. Preliminary Design to Support Environmental Permitting Efforts (EA & SMA [if applicable]) | 25 | 3 Months (from end of Activity 7) |
| 9. 60%, 90%, and Construction Level Design and Specifications | 33 | 8 Months (from end of Activity 8) |
| 10. EA and SMA Permit | 37 | 12 Months (from end of Activity 7) |
| 11. Building and Grading Permits | 37 | 4 Months (from end of Activity 9) |
| 12. Construction | 55 | 18 Months (from end of Activity 11) |
| 13. Commissioning/Acceptance | 57 | 2 Months (from end of Activity 12) |
| Total Project Time | 57 Months | |

Notes:

- ¹ See applicable notes from Table 6.1.
- ² Engineering & environmental consultants will assist the County with Scope of Work and Technical Specifications/Performance Criteria, EA and SMA.
- ³ Front-end contract documents for the RFP are completed by the County.

7 Transfer, Shipping, and Processing on O'ahu

7.1 Assumptions, and Capital and O&M Costs

An alternative approach to developing a single-stream MRF is shipping the County's recyclables to the island of O'ahu for processing by the City and County of Honolulu's (CCH's) contracted third-party recycler. This "bale and ship" option would require modifications to the MRF development and operational assumptions described in previous sections, including the following:

- A smaller facility to receive and bale commingled recyclables, process glass, and load materials into forty-foot shipping containers for transport.
- Sufficient yard area to maneuver and stage containers until they are ready to be transported to the Port of Nawiliwili.
- Installation of two balers to manage the estimated quantity of commingled recyclables, along with a hopper, conveyor, and crusher system for glass processing.
- Residuals disposal at CCH's WGSF.

Based on these changed assumptions, the estimated ROM capital and O&M costs described in Section 4 were revised to consider the following:

- The required land area is reduced to one acre. The processing building and office will total approximately 18,500 sq ft, allocated as follows: 7,500 sq ft for the tipping floor, 7,500 sq ft for the two balers and glass processing equipment, and 3,500 sq ft for temporary bale storage, office and breakroom, and loading dock.
- Most processing and rolling equipment are eliminated except the loader, forklift, terminal tractor, supervisor truck, two balers with feed conveyors, and glass processing equipment. Approximately 14 forty-foot shipping containers will be required to manage transportation of the recyclables to O'ahu (a minimum of 12 containers for rotation and 2 spares). Ground transportation to and from the ports will be handled third-party contractors.
- Each week, approximately 12 shipping containers will be loaded and transported to the Port of Nawiliwili. This estimate is based on 45 bales of commingled recyclables per container (1,000 lbs per bale, totaling 345 bales per week or 22 tons of cargo), plus loose crushed glass loaded into containers. The current inter-island shipping schedule is twice per week, requiring continued rotation of approximately five to six loaded and empty containers at each port per shipping day.
- Operations staff will be reduced to a smaller team, consisting of one facility manager, three equipment operators (one loader and one forklift operator, and



one equipment operator/attendant), one laborer, and one scale operator or clerical staff.

- The third-party contracted recycler will be responsible for disposing of residuals at CCH's WGSL.

The revised annual capital and O&M, and net costs are shown in Table 7.1 and a detailed breakdown of the costs are provided in Appendix B.

| Table 7.1. Net Costs to Transfer, Ship, and Process on O'ahu (FY2029) | |
|--|---|
| Category | Annual Cost or Revenue¹ |
| Total Capital Cost | \$22,587,000 |
| Land and Building Debt Service Cost | \$1,410,000 |
| Equipment Debt Service Cost | \$652,000 |
| Process Facility O&M ² | \$4,621,000 |
| Third-Party Processing Cost | \$2,657,000 |
| Total Annual Cost | \$9,340,000 |
| Commodity Revenue ² | (\$0) |
| Eliminate Third-Party Recyclables Processing Contract | (\$1,097,000) |
| Reduce Third-Party Drop-Off Locations Contract | (\$589,000) |
| Net Annual Processing Cost | \$7,654,000 |
| Net Processing Cost/Ton⁴ | \$545 |

Notes:

¹ Refer to Appendix B2 and B4 for breakdown of costs and assumptions.

² Includes ground transportation to the Kaua'i and O'ahu ports and shipping.

³ Commodity revenue sharing between CCH and its third-party recycler is through adjustment of the processing fee based on fluctuations in commodity pricing (reviewed every six months). CCH reported the third-party processing rate fluctuated from \$225 to \$152 per ton over the past 12 months due to improved commodity prices. An average rate of \$189 per ton is used in the O&M cost estimates.

⁴ Assumes 14,055 tons of recyclables processed and 11,946 tons recovered, annually.

8 Conclusion

This evaluation assesses the considerations necessary for the County to either develop and operate a single-stream MRF or a facility to bale and ship recyclables for processing on the island of O'ahu. Assuming the facility begins operating in FY2029 (allowing four to five years to finance, design, permit, and construct), approximately 14,055 tons per year of recyclables are anticipated to require processing through the MRF, with 11,946 tons per year recovered as marketed commodities.



These estimated quantities include residential recyclables captured by a County-implemented curbside collection program and reduced number of recycling drop-off locations (HDR, 2025), residential and commercial recyclables currently recovered under the County’s third-party contracted services, and additional commercial quantities currently landfilled that could be captured in a single-stream commercial collection program (refer to Sections 1.3 and 2).

Based on the estimated quantity of recyclables, this MRF evaluation considered a facility of approximate 40,000 sq ft. The building would include a tipping floor, processing equipment area, baling and interim storage area for commodities, and office with a break room and locker facilities. The MRF would be situated on approximately three acres in Lihu’e to accommodate the building and ancillary infrastructure, such as weigh scales, roadways, storm water management, landscaping, and utilities.

Single-stream recycling equipment was selected to sort five primary commodities, including OCC, mixed paper, tin/steel and aluminum containers, mixed plastic containers, and glass. The equipment includes both standard and automated type equipment such as in-feed and presort conveyors, a glass crusher, fiber and container screening and sorting lines (including optical and ballistic separators), magnets and eddy current separators for metals and aluminum, balers, and other ancillary and rolling stock equipment. Given the annual quantity of recyclables to be processed and labor costs on the island of Kaua'i, the potential use of higher-technology equipment (e.g., optical sorters and other robotic equipment) should be considered and evaluated during the design phase.

An alternative approach to developing and operating a single-stream MRF is to bale and ship the County’s commingled recyclables to the island of O’ahu for processing by the CCH’s contracted third-party recycler (bale and ship option). ROM capital and O&M cost estimates for both developing a MRF and the bale and ship option indicate that the bale and ship option is the more cost-effective alternative (refer to Tables 4.4 and 7.1). Table 8.1 shows a comparison of processing costs for developing a MRF, implementing the bale and ship option, and continuing the current third-party-operated residential and commercial recycling program.

| Table 8.1. Processing Cost Comparison (FY2029) | | | |
|---|-------------------------------|----------------------------|----------------------------|
| | MRF Development | Bale and Ship | Current Program |
| Category | Annual Cost or Revenue | | |
| Total Capital Cost | \$57,223,000 | \$22,587,000 | \$0 |
| Land and Building Debt Service Cost | \$2,790,000 | \$1,410,000 | \$0 |
| Equipment Debt Service Cost | \$2,911,000 | \$652,000 | \$0 |
| Total Capital Debt Service | \$5,701,000 | \$2,062,000 | \$0 |
| O&M Cost | \$7,189,000 | \$4,621,000 | \$0 |
| Third-Party Processing Cost | \$0 | \$2,657,000 ⁽¹⁾ | \$2,274,000 ⁽²⁾ |
| Total O&M and Debt Service Cost | \$12,890,000 | \$9,340,000 | \$2,274,000 |



| Table 8.1. Processing Cost Comparison (FY2029) | | | |
|---|-----------------------------|-----------------------------|----------------------------|
| Category | MRF Development | Bale and Ship | Current Program |
| | Annual Cost or Revenue | | |
| Commodity Revenue | (\$1,006,000) | (\$0) | (\$0) |
| Eliminate Commercial Recyclables Processing Contract ⁽²⁾ | (\$1,097,000) | (\$1,097,000) | (\$0) |
| Reduced Drop-Off Locations Contract ⁽³⁾ | (\$589,000) | (\$589,000) | (\$0) |
| Net Processing Cost | \$10,198,000 | \$7,654,000 | \$2,274,000 |
| Recyclables Processed (tons) | 14,055⁽⁴⁾ | 14,055⁽⁴⁾ | 7,376⁽⁵⁾ |
| Net Cost/Ton | \$726 | \$545 | \$309 |

Notes:

- ¹ Commodity revenue sharing between CCH and its third-party recycler is through adjustment of the processing fee based on fluctuations in commodity pricing (reviewed every six months). CCH reported the third-party processing rate fluctuated from \$225 to \$152 per ton over the past 12 months due to improved commodity prices. An average rate of \$189 per ton is used in the O&M cost estimates.
- ² The current annual cost of the contracted third-party recycling program is \$2,274,000. The total annual costs to manage the drop-off locations and commercial recyclables is \$1,177,000 and \$1,097,000, respectively.
- ³ The cost to manage half of the drop-off locations is 50% of \$1,177,000 (\$589,000; rounded).
- ⁴ Assumes 14,055 tons of recyclables are processed and 11,946 tons are recovered, annually.
- ⁵ Estimated total residential and commercial recyclables that would be recovered in FY2029 based on the current recycling program (third-party contracted services).

In addition to cost considerations, processing recyclables on O‘ahu would generate additional residual waste that would require disposal, either at CCH’s WGSL or by shipping it back to the County for disposal at the Kekaha Landfill. However, similar to the Kekaha Landfill, WGSL has limited remaining capacity. As a result, the CCH may prefer to preserve that capacity for O‘ahu’s disposal needs and avoid potential public opposition to accepting off-island waste.

Other comparison factors between the two options include:

- The County would have full control over a County-operated MRF and would not be dependent on the performance and long-term stability of a third-party, off-island operator.
- A County-operated MRF could be expanded as needed to accommodate future increases in recyclable quantities, providing more flexibility for long-term planning and growth.
- The County would own the MRF after the 20-year investment period.
- The known annual O&M cost for a County-operated MRF are expected to remain relatively stable each year. In contrast, third-party processing, shipping, and

ground transportation costs could vary significantly due to fluctuations in commodity revenue, fuel prices, residual disposal costs, and contract terms.

- Depending on the need for additional permitting and/or environmental studies for the shipping component, the bale and ship option may have a shorter development timeline, as the third-party MRF is already operating.

The County has several contracting options for developing, operating, and maintaining a MRF as described in Section 5. Each option presents various levels of risk that must be carefully considered, including the types and quantities of materials received, the facility's operational performance and long-term maintenance requirements, and marketability of recovered commodities. A public-private partnership with a third-party operator and investor may offer the most cost-effective solution; however, the success of such an arrangement depends on a well-structured contract that clearly defines responsibilities, performance expectations, and operational requirements.

The estimated development timeline for the MRF ranges from 44 to 57 months. This timeframe is dependent on several factors, including land acquisition, the selected contracting approach, and the complexity of the permitting process (refer to Section 6).

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9 References

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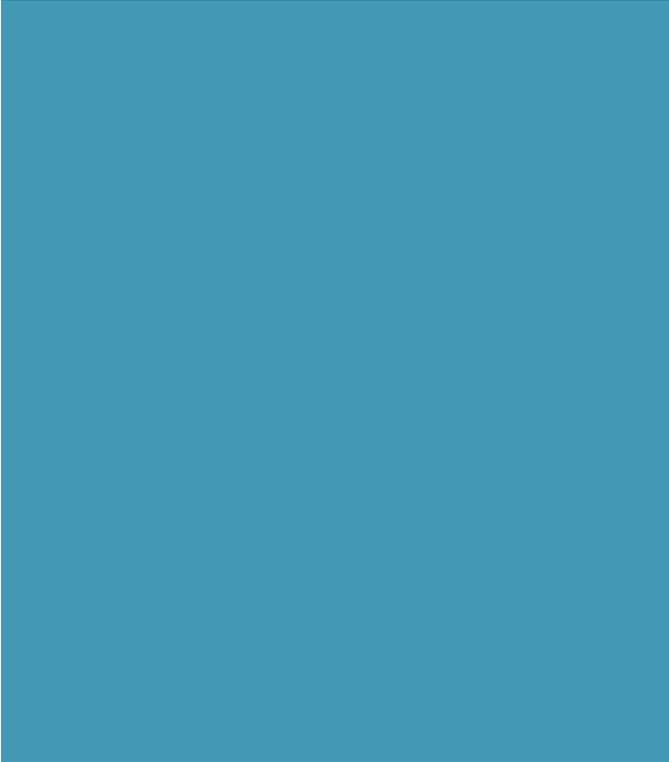
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Appendix A



A1 – Estimated Quantities of Commercial
Recyclables Disposed of at the Kekaha
Landfill

A2 – Estimated Quantities of Commercial
Recyclables Recovered

A3 – Estimated Quantities of Processed and
Recovered Recyclables (FY2029)



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Materials Recovery Facility Evaluation
Appendix A1 - Estimated Quantities of Commercial Recyclables Disposed at Kekaha Landfill

| Fiscal Year ^{1,2} | Annual MSW Generation & Disposal (tons) | | | Estimated Quantity of Commercial Recyclables Disposed at Landfill ⁷ (tons) | | | | | | | | | | | | |
|----------------------------|---|--|--------------------------------------|---|---------------------------------|------------------------------|----------------------------------|-------------------------------|-----------------------------------|-----------------------------------|--|--|-----------------------|-----------------------------|---------------------------------|----------------------------------|
| | Total MSW Generated | Total Residential MSW Disposed at RTS ⁴ | Commercial MSW Disposed ⁵ | Uncoated Corrugated Containers (4.3%) | Mixed Paper ⁶ (7.7%) | PET Containers - HI-5 (0.5%) | PET Containers - Non-HI-5 (0.3%) | HDPE Containers - HI-5 (0.1%) | HDPE Containers - Non-HI-5 (0.5%) | Plastic Containers #3 - #7 (1.2%) | Glass Bottles & Containers - HI-5 (0.9%) | Glass Bottles & Containers - Non-HI-5 (1.4%) | Tin/Steel Cans (0.4%) | Aluminum Cans - HI-5 (0.2%) | Aluminum Cans - Non-HI-5 (0.1%) | Total Recyclables ^{8,9} |
| 2024 ⁽³⁾ | 89,535 | 35,465 | 38,908 | 1,673 | 2,996 | 195 | 117 | 39 | 195 | 467 | 350 | 545 | 156 | 78 | 39 | 5,486 |
| 2025 | 90,690 | 35,922 | 39,410 | 1,695 | 3,035 | 197 | 118 | 39 | 197 | 473 | 355 | 552 | 158 | 79 | 39 | 5,557 |
| 2026 | 91,860 | 36,386 | 39,919 | 1,716 | 3,074 | 200 | 120 | 40 | 200 | 479 | 359 | 559 | 160 | 80 | 40 | 5,629 |
| 2027 | 93,045 | 36,855 | 40,434 | 1,739 | 3,113 | 202 | 121 | 40 | 202 | 485 | 364 | 566 | 162 | 81 | 40 | 5,701 |
| 2028 | 94,245 | 37,331 | 40,955 | 1,761 | 3,154 | 205 | 123 | 41 | 205 | 491 | 369 | 573 | 164 | 82 | 41 | 5,775 |
| 2029 | 95,461 | 37,812 | 41,483 | 1,784 | 3,194 | 207 | 124 | 41 | 207 | 498 | 373 | 581 | 166 | 83 | 41 | 5,849 |
| 2030 | 96,692 | 38,300 | 42,019 | 1,807 | 3,235 | 210 | 126 | 42 | 210 | 504 | 378 | 588 | 168 | 84 | 42 | 5,925 |
| 2031 | 97,940 | 38,794 | 42,561 | 1,830 | 3,277 | 213 | 128 | 43 | 213 | 511 | 383 | 596 | 170 | 85 | 43 | 6,001 |
| 2032 | 99,203 | 39,295 | 43,110 | 1,854 | 3,319 | 216 | 129 | 43 | 216 | 517 | 388 | 604 | 172 | 86 | 43 | 6,078 |
| 2033 | 100,483 | 39,801 | 43,666 | 1,878 | 3,362 | 218 | 131 | 44 | 218 | 524 | 393 | 611 | 175 | 87 | 44 | 6,157 |
| 2034 | 101,779 | 40,315 | 44,229 | 1,902 | 3,406 | 221 | 133 | 44 | 221 | 531 | 398 | 619 | 177 | 88 | 44 | 6,236 |
| 2035 | 103,092 | 40,835 | 44,800 | 1,926 | 3,450 | 224 | 134 | 45 | 224 | 538 | 403 | 627 | 179 | 90 | 45 | 6,317 |
| 2036 | 104,422 | 41,362 | 45,378 | 1,951 | 3,494 | 227 | 136 | 45 | 227 | 545 | 408 | 635 | 182 | 91 | 45 | 6,398 |
| 2037 | 105,769 | 41,895 | 45,963 | 1,976 | 3,539 | 230 | 138 | 46 | 230 | 552 | 414 | 643 | 184 | 92 | 46 | 6,481 |
| 2038 | 107,133 | 42,436 | 46,556 | 2,002 | 3,585 | 233 | 140 | 47 | 233 | 559 | 419 | 652 | 186 | 93 | 47 | 6,564 |
| 2039 | 108,515 | 42,983 | 47,156 | 2,028 | 3,631 | 236 | 141 | 47 | 236 | 566 | 424 | 660 | 189 | 94 | 47 | 6,649 |
| 2040 | 109,915 | 43,538 | 47,765 | 2,054 | 3,678 | 239 | 143 | 48 | 239 | 573 | 430 | 669 | 191 | 96 | 48 | 6,735 |
| 2041 | 111,333 | 44,099 | 48,381 | 2,080 | 3,725 | 242 | 145 | 48 | 242 | 581 | 435 | 677 | 194 | 97 | 48 | 6,822 |
| 2042 | 112,769 | 44,668 | 49,005 | 2,107 | 3,773 | 245 | 147 | 49 | 245 | 588 | 441 | 686 | 196 | 98 | 49 | 6,910 |
| 2043 | 114,224 | 45,244 | 49,637 | 2,134 | 3,822 | 248 | 149 | 50 | 248 | 596 | 447 | 695 | 199 | 99 | 50 | 6,999 |
| 2044 | 115,698 | 45,828 | 50,277 | 2,162 | 3,871 | 251 | 151 | 50 | 251 | 603 | 452 | 704 | 201 | 101 | 50 | 7,089 |
| 2045 | 117,190 | 46,419 | 50,926 | 2,190 | 3,921 | 255 | 153 | 51 | 255 | 611 | 458 | 713 | 204 | 102 | 51 | 7,181 |
| 2046 | 118,702 | 47,018 | 51,583 | 2,218 | 3,972 | 258 | 155 | 52 | 258 | 619 | 464 | 722 | 206 | 103 | 52 | 7,273 |
| 2047 | 120,233 | 47,625 | 52,248 | 2,247 | 4,023 | 261 | 157 | 52 | 261 | 627 | 470 | 731 | 209 | 104 | 52 | 7,367 |
| 2048 | 121,784 | 48,239 | 52,922 | 2,276 | 4,075 | 265 | 159 | 53 | 265 | 635 | 476 | 741 | 212 | 106 | 53 | 7,462 |
| 2049 | 123,355 | 48,861 | 53,605 | 2,305 | 4,128 | 268 | 161 | 54 | 268 | 643 | 482 | 750 | 214 | 107 | 54 | 7,558 |

Notes

HI-5 - State of Hawaii Deposit Beverage Container Program

HDPE - High-Density Polyethylene Plastic (#2)

ISWMP - Integrated Solid Waste Management Plan

MSW - Municipal Solid Waste

PET - Polyethylene Terephthalate Plastic #1

RTS - Refuse Transfer Stations

¹ Fiscal Year (FY) 2024 (July 1, 2023 - June 30, 2024).

² The total MSW generation estimates for FY2029 through FY2049 are calculated using a 1.29% average annual waste increase in accordance with the County's 2021 ISWMP (Jacobs, 2021).

³ The total MSW generated is from the County's FY2024 Annual Solid Waste Report.

⁴ For the purposes of this report, RTS waste data are considered the total residential waste to be landfilled.

⁵ FY2024 quantities exclude the non-MSW waste disposed according to the Kekaha Landfill FY2024 Annual Operating Report (Geosyntec, 2024).

⁶ Includes kraft paper bags, newspaper, white ledger paper, and mixed paper shown in Table 8 of the 2016 Waste Characterization Study (Cascadia, 2017b).

⁷ Estimated percentages of recyclables were pulled from Table 8 of the 2016 Waste Characterization Study (Cascadia, 2017b).

⁸ Total quantity of recyclables does not include #3 through #7 plastic containers. These plastics are typically not included in present-day recycling programs due to lack of end markets.

⁹ Excludes HI-5 and non-HI-5 glass in the commercial waste that is disposed of at the Kekaha Landfill. Only clean glass currently collected and processed at the County contracted third-party MRF.

Materials Recovery Facility Evaluation
Appendix A2 - Estimated Quantities of Commercial Recyclables Recovered

| Commercial Recyclables Recovered (tons) ³ | | | | | | | | | |
|--|-----------------------------|----------------------------|--------------------|---------------------|--------------------------|--------------------|-----------------------|-----------------|---|
| Fiscal Year ^{1,2} | Total Recyclables Recovered | Corrugated Cardboard (65%) | Mixed Paper (2.6%) | HI-5 Plastic (6.1%) | Non-HI-5 Plastic (0.01%) | HI-5 Glass (15.3%) | Non-HI-5 Glass (8.0%) | Aluminum (3.1%) | Recyclables Processed ⁴ (tons) |
| 2024 ⁽³⁾ | 4,196 | 2,724 | 108 | 256 | 0.40 | 640 | 337 | 131 | 4,938 |
| 2025 | 4,249 | 2,762 | 110 | 259 | 0.42 | 650 | 340 | 132 | 5,004 |
| 2026 | 4,303 | 2,797 | 112 | 262 | 0.43 | 658 | 344 | 133 | 5,068 |
| 2027 | 4,359 | 2,833 | 113 | 266 | 0.44 | 667 | 349 | 135 | 5,133 |
| 2028 | 4,415 | 2,870 | 115 | 269 | 0.44 | 675 | 353 | 137 | 5,200 |
| 2029 | 4,472 | 2,907 | 116 | 273 | 0.45 | 684 | 358 | 139 | 5,267 |
| 2030 | 4,529 | 2,944 | 118 | 276 | 0.45 | 693 | 362 | 140 | 5,335 |
| 2031 | 4,588 | 2,982 | 119 | 280 | 0.46 | 702 | 367 | 142 | 5,403 |
| 2032 | 4,647 | 3,021 | 121 | 283 | 0.46 | 711 | 372 | 144 | 5,473 |
| 2033 | 4,707 | 3,060 | 122 | 287 | 0.47 | 720 | 377 | 146 | 5,544 |
| 2034 | 4,768 | 3,099 | 124 | 291 | 0.48 | 729 | 381 | 148 | 5,615 |
| 2035 | 4,829 | 3,139 | 126 | 295 | 0.48 | 739 | 386 | 150 | 5,688 |
| 2036 | 4,891 | 3,179 | 127 | 298 | 0.49 | 748 | 391 | 152 | 5,761 |
| 2037 | 4,955 | 3,220 | 129 | 302 | 0.50 | 758 | 396 | 154 | 5,835 |
| 2038 | 5,018 | 3,262 | 130 | 306 | 0.50 | 768 | 401 | 156 | 5,911 |
| 2039 | 5,083 | 3,304 | 132 | 310 | 0.51 | 778 | 407 | 158 | 5,987 |
| 2040 | 5,149 | 3,347 | 134 | 314 | 0.51 | 788 | 412 | 160 | 6,064 |
| 2041 | 5,215 | 3,390 | 136 | 318 | 0.52 | 798 | 417 | 162 | 6,142 |
| 2042 | 5,282 | 3,434 | 137 | 322 | 0.53 | 808 | 423 | 164 | 6,221 |
| 2043 | 5,351 | 3,478 | 139 | 326 | 0.54 | 819 | 428 | 166 | 6,302 |
| 2044 | 5,420 | 3,523 | 141 | 331 | 0.54 | 829 | 434 | 168 | 6,383 |
| 2045 | 5,490 | 3,568 | 143 | 335 | 0.55 | 840 | 439 | 170 | 6,465 |
| 2046 | 5,560 | 3,614 | 145 | 339 | 0.56 | 851 | 445 | 172 | 6,549 |
| 2047 | 5,632 | 3,661 | 146 | 344 | 0.56 | 862 | 451 | 175 | 6,633 |
| 2048 | 5,705 | 3,708 | 148 | 348 | 0.57 | 873 | 456 | 177 | 6,719 |
| 2049 | 5,778 | 3,756 | 150 | 352 | 0.58 | 884 | 462 | 179 | 6,806 |

Notes

HI-5 - State of Hawaii Deposit Beverage Container Program

GID - Garden Isle Disposal, Inc.

ISWMP - Integrated Solid Waste Management Plan

¹ Fiscal Year (FY) 2024 (July 1, 2023 - June 30, 2024).

² For FY2029 through FY2049, quantities were projected using a 1.29% average annual waste increase in accordance with the County's 2021 ISWMP (Jacobs, 2021).

³ Estimated percentages of recyclables were calculated using the quantities provided in the County's FY2024 Annual Solid Waste Report to the Mayor for Contract No. 212818. Includes recyclable quantities collected through the County Office Recycling Program.

⁴ An assumed 15% contamination rate is applied to the reported quantities to estimate the amount of material processed by the third-party contractor.

Materials Recovery Facility Evaluation

Appendix A3 - Estimated Quantities of Processed and Recovered Recyclables (FY2029)

| Material Type | Residential Recycling Curbside Collection Program (tons) ^{1,2} | Drop-Off Locations (tons) ^{3,4} | Commercial Recyclables Processed by GID (tons) ⁵ | Commercial Single-Stream Recycling Program (tons) ^{1,2} | Total (tons) |
|--|---|--|---|--|---------------|
| Corrugated Containers | 1,572 | 574 | 3,420 | 1,070 | |
| Mixed Paper | 2,002 | 278 | 137 | 1,916 | |
| PET Containers - HI-5 | 91 | | 160 | 124 | |
| PET Containers - Non-HI-5 | 79 | 11 | 0.3 | 74 | |
| HDPE Containers - HI-5 | 46 | | 160 | 25 | |
| HDPE Containers - Non-HI-5 | 147 | 11 | 0.3 | 124 | |
| Glass Bottles and Containers - HI-5 | | | 805 | | |
| Glass Bottles and Containers - Non-HI-5 | | 142 | 421 | | |
| Tin/Steel Cans | 197 | 38 | | 100 | |
| Aluminum Cans - HI-5 | 68 | | | 50 | |
| Aluminum Cans - Non-HI-5 | 23 | 0.1 | 164 | 25 | |
| Total Processed Recyclables⁶ | 4,225 | 1,054 | 5,268 | 3,508 | 14,055 |
| Total Recovered Recyclables⁷ | 3,591 | 896 | 4,477 | 2,982 | 11,946 |

Notes

¹ Quantities are based on FY2024 residential and commercial quantities reported by the County and estimated percentages of recyclable materials provided in the 2016 Characterization Study (Cascadia 2017b). Residential single-stream curbside collection program quantities include half of the drop-off locations that would be closed. Quantities are inflated 1.29% per year to estimate FY2029 quantities.

² Quantities include an applied 60% capture rate (industry standard) of recyclables currently disposed at the Kekaha Landfill that will be recovered for recycling.

³ Plastic is assumed to be 50% PET and 50% HDPE with no HI-5 plastic containers.

⁴ Estimated quantities collected at half of the drop-off locations that remain open.

⁵ Total recovered quantity includes those reported in the County's FY2024 Annual Solid Waste Report to the Mayor for Contract No. 212818 and the County Office Recycling Program. Quantities are inflated 1.29% per year to estimate FY2029 quantities. An assumed contamination rate of 15% is applied to the reported quantities to estimate the amount of material processed by the third-party contractor.

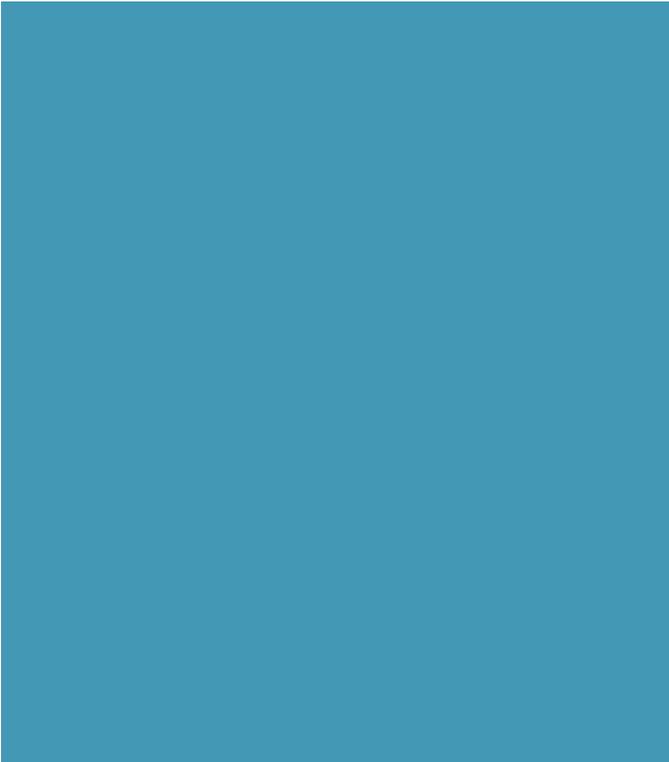
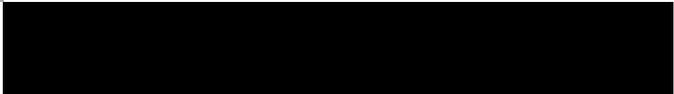
⁶ Excludes HI-5 and non-HI-5 glass in the residential and commercial waste that is disposed of at the Kekaha Landfill. Only clean glass currently collected by the third-party contractor is assumed to be processed at the MRF (i.e., the single-stream recycling curbside collection program excludes glass). #3-#7 plastics have also been excluded from this MRF evaluation.

⁷ An assumed contamination rate of 15% is applied to the total processed quantities to determine the total recyclables recovered.

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Appendix B

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- B1 - ROM Capital Cost Estimate (FY2029)
 - B2 - ROM Capital Cost Estimate, Shipping and Processing on O'ahu (FY2029)
 - B3 - ROM Annual Operation & Maintenance Cost Estimate (FY2029)
 - B4 - ROM Annual Operation & Maintenance Cost Estimate, Shipping and Processing on O'ahu (FY2029)
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| | | | | | |
|--|---|----|-----------|-----------|------------------|
| Potable Water, Sewer, Fire Protection, & Electric Utilities to MRF Building | | | | | \$444,000 |
| Potable water and fire protection utilities to MRF building | 1 | LS | \$175,000 | \$175,000 | |
| Traffic rated septic system or lateral connection at street | 1 | LS | \$150,000 | \$150,000 | |
| Electric service connection at street or overhead to building | 1 | LS | \$70,000 | \$70,000 | |
| Site lighting | 1 | LS | \$48,500 | \$48,500 | |
| Site communications | 1 | LS | \$15,500 | \$15,500 | |

| | | | | | |
|-----------------------------|-------|----|----------|-----------|------------------|
| Miscellaneous | | | | | \$445,000 |
| Signage | 1 | LS | \$3,500 | \$3,500 | |
| Entrance gates | 1 | LS | \$25,000 | \$25,000 | |
| Chain link fencing | 1,440 | LF | \$150 | \$216,000 | |
| Landscaping | 1 | LS | \$75,000 | \$75,000 | |
| Other exterior improvements | 1 | LS | \$50,000 | \$50,000 | |
| Material testing | 1 | LS | \$75,000 | \$75,000 | |

| | | | | | |
|---|----|---|-------------|-----------|--------------------|
| Mob/demob, contractor overhead, liability insurance & other general conditions | | | | | \$373,000 |
| Percent of Total Cost | 10 | % | \$3,724,000 | \$372,400 | |
| Subtotal Item 2 | | | | | \$4,097,000 |

Notes:

Asphalt area is 1.5 acre, building and weigh scale is 1 acre, landscaping and stormwater system is 0.5 acre.

Potable water assumed at street.

3. BUILDING & OTHER STRUCTURAL

| Item | Quantity | Units | Unit Price | Item Cost | Total |
|---|----------|-------|--------------|-------------|---------------------|
| MRF Building (40,000 SQ FT) | | | | | \$10,825,000 |
| 8" thick slab on grade | 40,000 | SQ FT | \$50 | \$2,000,000 | |
| Column foundations at exterior (50 total) | 150 | CY | \$3,500 | \$525,000 | |
| Equipment foundations | 50 | CY | \$3,500 | \$175,000 | |
| PEMB with HVAC, fire suppression system, lighting, doors and other | 40,000 | SQ FT | \$145 | \$5,800,000 | |
| Interior office, break room and locker buildout | 1,000 | SQ FT | \$750 | \$750,000 | |
| Approach slab at tipping floor (10,000 SQ FT) | 10,000 | SQ FT | \$40 | \$400,000 | |
| Push wall at tipping floor | 125 | CY | \$4,500 | \$562,500 | |
| Loading dock | 75 | CY | \$3,500 | \$262,500 | |
| Miscellaneous other concrete walkways, bollards, etc. | 1 | LS | \$100,000 | \$100,000 | |
| Weigh scale | 1 | LS | \$250,000 | \$250,000 | |
| Mob/demob, contractor overhead, liability insurance & other general conditions | | | | | \$1,083,000 |
| Percent of Total Cost | 10 | % | \$10,825,000 | \$1,082,500 | |
| Subtotal Item 3 | | | | | \$11,908,000 |

4. PROCESSING AND ROLLING EQUIPMENT

| Item | Quantity | Units | Unit Price | Item Cost | Total |
|--|----------|-------|-------------|-------------|--------------------|
| Processing Equipment | | | | | \$8,205,000 |
| <u>Infeed System and Presort Line</u> | | | | | |
| Metering bin/hopper and drum | 1 | LS | \$500,000 | \$500,000 | |
| Infeed conveyor and auger screens | 1 | LS | \$250,000 | \$250,000 | |
| Presort conveyor and sort platform | 1 | LS | \$425,000 | \$425,000 | |
| <u>Glass Crushing Line</u> | | | | | |
| Infeed Bin, Conveyor, and Glass Crusher | 1 | LS | \$300,000 | \$300,000 | |
| <u>Fiber Sort Line</u> | | | | | |
| OCC screen, optical, and ballistic separators | 1 | LS | \$1,080,000 | \$1,080,000 | |
| OCC sort station platform and conveyor | 1 | LS | \$800,000 | \$800,000 | |
| <u>Container Sort Line</u> | | | | | |
| Container optical sorter with blowers | 1 | LS | \$1,100,000 | \$1,100,000 | |
| Eddy current/magnets | 1 | LS | \$50,000 | \$50,000 | |
| OCC sort station platform and conveyor | 1 | LS | \$1,300,000 | \$1,300,000 | |
| <u>Storage and Baling</u> | | | | | |
| Push-thru fiber bunkers and container bottom bunkers | 1 | LS | \$1,100,000 | \$1,100,000 | |
| Baler feed conveyor | 2 | LS | \$150,000 | \$300,000 | |
| Baler | 2 | LS | \$500,000 | \$1,000,000 | |
| Processing Equipment Shipping | | | | | \$1,000,000 |
| Shipping allowance | 1 | LS | \$1,000,000 | \$1,000,000 | |
| Processing Equipment Installation | | | | | \$3,282,000 |
| Installation, start-up, and parts (40% of cost) | 1 | LS | \$8,205,000 | \$3,282,000 | |

| | | | | | |
|--|----|----|-----------|-----------|---------------------|
| Rolling Equipment | | | | | \$1,060,000 |
| Mid sized loader | 1 | LS | \$300,000 | \$300,000 | |
| Skid steer loader | 1 | LS | \$75,000 | \$75,000 | |
| Fork lift | 1 | LS | \$75,000 | \$75,000 | |
| 30-cy rolloff containers for glass storage and residuals | 6 | EA | \$20,000 | \$120,000 | |
| Shipping containers and chassis | 12 | EA | \$20,000 | \$240,000 | |
| Terminal tractor | 1 | EA | \$100,000 | \$100,000 | |
| Site trucks (Supervisor & Other) | 2 | EA | \$75,000 | \$150,000 | |
| Subtotal Item 4 | | | | | \$13,547,000 |
| Subtotal Items 1 - 4 | | | | | \$34,502,000 |

Notes:

1. Assumed three-acre site and the site is located on agricultural- or industrial-zoned land.
2. Assumes a 40,000-sq ft pre-engineered metal building with interior buildout (e.g., heating, ventilation, and air conditioning, fire suppression system, lighting).
3. Assumes 1,000 sq ft with lockers, breakroom, and offices for supervisor and scale operator.
4. Includes standard processing equipment as shown in Figures 1 and 2.

Abbreviations

- AC - Acre/Asphalt Concrete
- ADA - Americans with Disabilities Act
- BMPs - Best Management Practices
- CY - Cubic Yard(s)
- EA - Each
- GET - General Excise Tax
- HVAC - Heating, Ventilation, and Air Conditioning
- LF - Linear Feet
- LS - Lump Sum
- Mob/Demob - Mobilization/Demobilization
- MRF - Materials Recovery Facility
- OCC - Old Corrugated Cardboard
- PEMB - Pre-Engineered Metal Building
- PET - Polyethylene terephthalate Plastic (#1)
- ROM - Rough Order of Magnitude
- SQ FT - Square Feet
- SY - Square Yard(s)
- TPH - Tons Per Hour
- % - Percent/Percentage

Materials Recovery Facility Evaluation

Appendix B2 - ROM Capital Cost Estimate

Shipping and Processing on O'ahu (FY2029)

| | |
|-----------------|---------------------------------|
| Project: | County of Kauai, MRF Evaluation |
| Estimator: | Mike Kaiser, HDR |
| Reviewer: | Tim Steinberger, HDR |
| Date: | Mar-25 |
| Estimate Basis: | Rough Order of Magnitude |
| Costs: | 2026 \$ Inflated to FY2029 |

| | | | | |
|----|--|-----|--|---------------------|
| 1. | SITE ACQUISITION | | | \$1,650,000 |
| 2. | CIVIL SITE WORK | | | \$1,687,000 |
| 3. | BUILDING & OTHER STRUCTURAL | | | \$7,248,000 |
| 4. | PROCESSING AND ROLLING EQUIPMENT | | | \$3,030,000 |
| | SUBTOTAL ITEMS 1 - 4 | | | \$13,615,000 |
| | ITEMS 1-4 INFLATED TO FY2029 (3%/YEAR) | 16% | | \$2,179,000 |
| | ENGINEERING & PERMITTING | 6% | | \$948,000 |
| | CONSTRUCTION ADMINISTRATION | 4% | | \$632,000 |
| | CONTINGENCY | 30% | | \$5,213,000 |
| | SUBTOTAL | | | \$22,587,000 |
| | GET (ASSUMED INCLUSIVE IN COSTS) | | | \$0 |
| | TOTAL CAPITAL COST (ROUNDED) | | | \$22,587,000 |

1. SITE ACQUISITION

| Item | Quantity | Units | Unit Price | Item Cost | Total |
|---|----------|-------|-------------|-------------|--------------------|
| Site Acquisition | | | | | \$1,650,000 |
| Acquisition of 1 acre of agricultural- or industrial-zoned land | 1 | AC | \$1,500,000 | \$1,500,000 | |
| Fees (10%) | 1 | LS | \$150,000 | \$150,000 | |
| Subtotal Item 1 | | | | | \$1,650,000 |

2. SITE CIVIL WORK

| Item | Quantity | Units | Unit Price | Item Cost | Total |
|--|----------|-------|------------|-----------|------------------|
| Demolition & Clear/Grub | | | | | \$60,000 |
| Demolition of existing | 1 | LS | \$35,000 | \$35,000 | |
| Clear and grub site (vegetation) | 1 | AC | \$25,000 | \$25,000 | |
| Erosion and Sediment Controls (BMPs) | | | | | \$50,000 |
| BMPs | 1 | LS | \$50,000 | \$50,000 | |
| Site Earthwork | | | | | \$278,300 |
| General earthwork excavation and embankment (12" average) | 1,613 | CY | \$150 | \$242,000 | |
| Site grading | 4,840 | SY | \$8 | \$36,300 | |
| Asphalt Roadway | | | | | \$411,900 |
| 2" Asphalt concrete pavement | 242 | TN | \$350 | \$84,700 | |
| 6" Asphalt concrete base course | 726 | TN | \$300 | \$217,800 | |
| 6" Aggregate base | 370 | CY | \$90 | \$33,300 | |
| 12" Select aggregate subbase | 740 | CY | \$90 | \$66,600 | |
| ADA parking signage, wheel stops, and striping | 1 | LS | \$5,000 | \$5,000 | |
| Parking stalls for employees and miscellaneous striping | 1 | LS | \$4,500 | \$4,500 | |
| Site Stormwater Management | | | | | \$200,000 |
| Stormwater system (piping, manholes, outfall structures, swales, etc.) | 1 | LS | \$200,000 | \$200,000 | |

| | | | | | |
|---|---|----|-----------|-----------|------------------|
| Potable Water, Sewer, Fire Protection, & Electric Utilities to Transfer Building | | | | | \$295,000 |
| Potable water and fire protection utilities to transfer building | 1 | LS | \$175,000 | \$175,000 | |
| Traffic rated septic system or lateral connection at street | 1 | LS | \$50,000 | \$50,000 | |
| Electric service connection at street or overhead to building | 1 | LS | \$70,000 | \$70,000 | |
| Site lighting | 1 | LS | \$48,500 | \$48,500 | |
| Site communications | 1 | LS | \$15,500 | \$15,500 | |

| | | | | | |
|-----------------------------|-----|----|----------|-----------|------------------|
| Miscellaneous | | | | | \$238,000 |
| Signage | 1 | LS | \$3,500 | \$3,500 | |
| Entrance gates | 1 | LS | \$25,000 | \$25,000 | |
| Chain link fencing | 830 | LF | \$150 | \$124,500 | |
| Landscaping | 1 | LS | \$25,000 | \$25,000 | |
| Other exterior improvements | 1 | LS | \$25,000 | \$25,000 | |
| Material testing | 1 | LS | \$35,000 | \$35,000 | |

| | | | | | |
|--|----|---|-------------|-----------|------------------|
| Mob/demob, contractor overhead, liability insurance & other general conditior | | | | | \$153,400 |
| Percent of Total Cost | 10 | % | \$1,533,200 | \$153,400 | |

| | | | | | |
|------------------------|--|--|--|--|--------------------|
| Subtotal Item 2 | | | | | \$1,687,000 |
|------------------------|--|--|--|--|--------------------|

3. BUILDING & OTHER STRUCTURAL

| Item | Quantity | Units | Unit Price | Item Cost | Total |
|--|-----------------|--------------|-------------------|------------------|--------------------|
| Transfer/Processing Building (18,500 SQ FT) | | | | | \$6,588,500 |
| 8" thick slab on grade | 18,500 | SQ FT | \$50 | \$925,000 | |
| Equipment foundations | 25 | CY | \$5,000 | \$125,000 | |
| Column foundations at exterior (30 total) | 100 | CY | \$3,500 | \$350,000 | |
| PEMB with HVAC, fire suppression system, lighting, doors and other | 18,500 | SQ FT | \$175 | \$3,238,000 | |
| Interior office, break room and locker buildout | 500 | SQ FT | \$750 | \$375,000 | |
| Approach slab at tipping floor (100' X 100') | 10,000 | SQ FT | \$40 | \$400,000 | |
| Push wall at tipping floor | 125 | LS | \$4,500 | \$563,000 | |
| Loading dock | 75 | CY | \$3,500 | \$262,500 | |
| Miscellaneous other concrete walkways, bollards, etc. | 1 | LS | \$100,000 | \$100,000 | |
| Weigh scale (one to service inbound/outbound) | 1 | LS | \$250,000 | \$250,000 | |
| Mob/demob, contractor overhead, liability insurance & other general conditior | | | | | \$658,900 |
| Percent of Total Cost | 10 | % | \$6,588,500 | \$658,900 | |
| Subtotal Item 3 | | | | | \$7,248,000 |

4. PROCESSING AND ROLLING EQUIPMENT

| Item | Quantity | Units | Unit Price | Item Cost | Total |
|---|-----------------|--------------|-------------------|------------------|---------------------|
| Processing Equipment | | | | | \$1,500,000 |
| Baler | 2 | LS | \$500,000 | \$1,000,000 | |
| Baler feed conveyor/hopper | 2 | LS | \$100,000 | \$200,000 | |
| Infeed Bin, Conveyor, and Glass Crusher | 1 | LS | \$300,000 | \$300,000 | |
| Processing Equipment Shipping | | | | | \$100,000 |
| Shipping allowance | 1 | LS | \$100,000 | \$100,000 | |
| Processing Equipment Installation | | | | | \$600,000 |
| Installation, start-up, and parts (40% of cost) | 1 | LS | \$1,500,000 | \$600,000 | |
| Rolling Equipment | | | | | \$830,000 |
| Mid sized loader | 1 | LS | \$300,000 | \$300,000 | |
| Fork lift | 1 | LS | \$75,000 | \$75,000 | |
| Shipping containers and chassis | 14 | EA | \$20,000 | \$280,000 | |
| Terminal tractor | 1 | EA | \$100,000 | \$100,000 | |
| Superintendent truck | 1 | LS | \$75,000 | \$75,000 | |
| Subtotal Item 4 | | | | | \$3,030,000 |
| Subtotal Items 1 - 4 | | | | | \$13,615,000 |

Notes:

1. Assumed one-acre site and the site is located on agricultural- or industrial-zoned land.
2. Assumes a 18,500-sq ft pre-engineered metal building with interior buildout (e.g., heating, ventilation, and air conditioning, fire suppression system, lighting).
3. Assumes 1,000 sq ft with lockers, breakroom, and offices for supervisor and scale operator.

CY - Cubic Yard(s)

EA - Each

GET - General Excise Tax

HVAC - Heating, Ventilation, and Air Conditioning

LF - Linear Feet

LS - Lump Sum

Mob/Demob - Mobilization/Demobilization

MRF - Materials Recovery Facility

OCC - Old Corrugated Cardboard

PEMB - Pre-Engineered Metal Building

PET - Polyethylene terephthalate Plastic (#1)

ROM - Rough Order of Magnitude

SQ FT - Square Feet

SY - Square Yard(s)

TPH - Tons Per Hour

% - Percent/Percentage

Materials Recovery Facility Evaluation

Appendix B3 - ROM Annual Operation & Maintenance Cost Estimate (FY2029)

| Category | Quantity | Unit | Unit Cost | Cost ¹ |
|---|-----------|-------------------------|-----------|--------------------|
| Facility Manager/Operations Supervisor | 1 | Staff ² | \$148,364 | \$149,000 |
| Mechanics for Facility & Equipment Maintenance | 1 | Staff | \$198,360 | \$199,000 |
| Equipment Operators | 2 | Staff | \$133,864 | \$268,000 |
| Scale Operator & Clerical | 2 | Staff | \$104,052 | \$209,000 |
| Sorters ² | 8 | Agency | \$70,992 | \$568,000 |
| Overtime | | % of Labor ² | 20% | \$136,000 |
| Miscellaneous Uniforms & Safety per Union Agreement | 1 | LS | \$38,280 | \$39,000 |
| Total Labor Cost (FTE) | 14 | | | \$1,568,000 |
| Fuel ³ | 24,480 | Gallon | \$8.00 | \$196,000 |
| Building and Equipment Maintenance | | % of Capital | 1% | \$573,000 |
| Consumables (Lubricants, Baler Wire, etc.) | 14,055 | \$/Ton ⁴ | \$3.00 | \$43,000 |
| Utilities | 14,055 | \$/Ton ⁴ | \$10.00 | \$141,000 |
| Miscellaneous (Insurance, Permits, etc.) | | % of Capital | 0.50% | \$287,000 |
| Commodity Shipping and Ground Transportation ⁵ | 11,946 | Tons | \$337 | \$4,026,000 |
| Residuals Transportation and Disposal ⁶ | 2,109 | Tons | \$168 | \$355,000 |
| Total Annual O&M Cost (FY2029)⁷ | | | | \$7,189,000 |

Notes

FTE – Full-Time Equivalent

O&M - Operation & Maintenance

ROM - Rough Order of Magnitude

% - percent/percentage

¹ Costs are rounded and based on 255 operating days per year, 8 hours per day.

² Staff positions are based on 2,080 hours per year. Sorter positions are based on 2,040 hours per year. Overtime is assumed at 20% of annual labor costs for Mechanics, Equipment Operators, and Scale Operator & Clerical positions.

³ Assumed average 2 gallons per hour for each piece of rolling equipment.

⁴ Cost per ton of recyclables processed (14,055 tons).

⁵ Assumed 3rd party trucking cost of \$150 per hour. Four and one-half hour round trip time at mainland and Kauai ports combined and 22 tons of commodities per load. Includes Matson quote for shipping (\$306/ton) and transportation at ports (\$31/ton). Refer to Appendix C1 for assumptions.

⁶ Transportation (\$30 per ton) and disposal at Kekaha Landfill (\$119 per ton current inflated to \$138 per ton [FY2029]).

⁷ FY2024 costs inflated 3% per year to FY2029.

Materials Recovery Facility Evaluation

Appendix B4 - ROM Annual Operation & Maintenance Cost Estimate

Shipping and Processing on O'ahu (FY2029)

| Category | Quantity | Unit | Unit Cost | Cost ¹ |
|--|----------|-------------------------|-----------|--------------------|
| Facility Manager/Operations Supervisor | 1 | Staff ² | \$148,364 | \$149,000 |
| Equipment Operators | 3 | Staff | \$133,864 | \$402,000 |
| Laborer | 2 | Staff | \$104,052 | \$209,000 |
| Scale Operator & Clerical | 1 | Staff | \$104,052 | \$105,000 |
| Overtime | | % of Labor ² | 20% | \$144,000 |
| Miscellaneous Uniforms & Safety per Union Agreement | 1 | LS | \$20,000 | \$20,000 |
| Total Labor Costs (FTE) | 7 | | | \$1,029,000 |
| Fuel ³ | 16,320 | Gallon | \$8.00 | \$131,000 |
| Building and Equipment Maintenance | | % of Capital | 1% | \$226,000 |
| Utilities | 14,055 | \$/Ton ⁴ | \$5.00 | \$71,000 |
| Consumables (Lubricants, Baler Wire, etc.) | 14,055 | \$/Ton ⁴ | \$2.00 | \$29,000 |
| Miscellaneous (Insurance, Permits, etc.) | | % of Capital | 0.50% | \$113,000 |
| Transportation of Commodities to and from ports on Kauai and Oahu ⁵ | 2,875 | Hours | \$150 | \$432,000 |
| Shipping ⁶ | 639 | Containers/Year | \$3,652 | \$2,334,000 |
| Third Party Processing ⁷ | 14,055 | Tons | \$189 | \$2,657,000 |
| Residuals Transportation and Disposal ⁸ | 2,108 | Tons | \$121 | \$256,000 |
| Total Annual O&M Cost (FY2029) | | | | \$7,278,000 |

Notes

FTE – Full-Time Equivalent

O&M - Operation & Maintenance

ROM - Rough Order of Magnitude

¹ Costs are based on 255 operating days per year, 8 hours per day. Rounded up to \$1,000.

² Staff positions are based on 2,080 hours per year. Overtime is assumed at 20% of annual labor costs for equipment operators, and scale operator and clerical positions.

³ Assumed average 2 gallons per hour for each piece of rolling equipment.

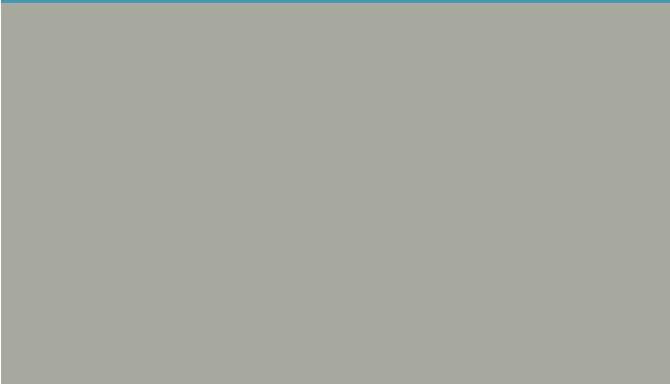
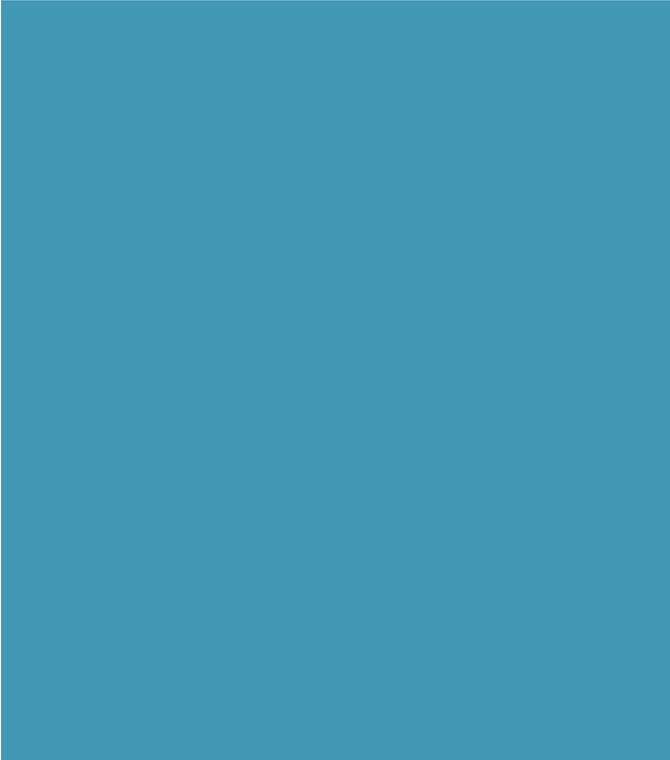
⁴ Cost per ton of recyclables processed (14,055 tons; 12,687 of commingled and 1,368 tons of glass).

⁵ Assumed trucking cost of \$150 per hour. Four and one-half hours round trip time to ports on Oahu and Kauai combined and 22 tons of baled or loose (glass) material per container. Approximately 12 containers loaded and shipped per week (639 per year).

⁶ Young Brothers quote \$2,400 port to port (inflated 3%/ year to FY2029). Assume \$750 return empty and port holding fee (if needed).

⁷ Average 3rd party processing cost for CCH (past 12 months).

⁸ Transportation (\$5 per ton) and disposal at H-POWER (\$100 per ton FY2024 inflated to \$116 per ton FY2029).



Appendix C

C1 – Mainland Commodity Revenue (FY2029)

C2 – Estimated Shipping and Ground

Transportation to Mainland (FY2029)



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Materials Recovery Facility Evaluation
Appendix C1 - Mainland Commodity Revenue (FY2029)

| Material Type ⁵ | Residential Single-Stream Curbside Collection Program Quantities (tons) ¹ | Drop-Off Locations (tons) ¹ | Commercial Recyclables Recovered by GID (tons) ² | Commercial Single-Stream Recycling Program (tons) | Combined Recovered Quantities (tons) | Commodity Price (5-year Average) ⁵ | FY2026 Total Value (Rounded) |
|--|--|--|---|---|--------------------------------------|---|------------------------------|
| Corrugated Containers | 1,336 | 487 | 2,907 | 910 | 5,640 | \$ 64.00 | \$ 361,000 |
| Mixed Paper | 1,702 | 236 | 116 | 1,629 | 3,683 | \$ 36.20 | \$ 133,400 |
| PET Containers - HI-5 | 77 | | 136 | 105 | 319 | \$ 256.72 | \$ 81,900 |
| PET Containers - Non-HI-5 | 67 | 9 | 0 | 63 | 140 | \$ 256.72 | \$ 35,900 |
| HDPE Containers - HI-5 | 39 | | 136 | 21 | 196 | \$ 58.00 | \$ 11,400 |
| HDPE Containers - Non-HI-5 | 125 | 9 | | 105 | 240 | \$ 58.00 | \$ 14,000 |
| Glass Bottles and Containers - H-5 | | | 684 | | 684 | \$ (38.50) | \$ (26,400) |
| Glass Bottles and Containers - Non-H-5 | | 121 | 358 | | 479 | \$ (38.50) | \$ (18,500) |
| Tin/Steel Cans | 167 | 32 | | 85 | 284 | \$ 166.50 | \$ 47,400 |
| Aluminum Cans - HI-5 | 58 | | | 43 | 100 | \$ 1,304.00 | \$ 130,800 |
| Aluminum Cans - Non-HI-5 | 20 | 0 | 139 | 21 | 180 | \$ 1,304.00 | \$ 235,000 |
| Total Recyclables | 3,591 | 896 | 4,476 | 2,982 | 11,946 | | |
| | | | | | | Total Commodity Value | \$ 1,005,900 |
| | | | | | | Shipping Cost/Ton and Total³ | \$ 306 \$ (3,657,700) |
| | | | | | | Ground Transportation Cost/Ton and Total⁴ | \$ 31 \$ (366,600) |
| | | | | | | Net Total Revenue | \$ (3,018,400) |

Notes

¹ Quantities are based on FY2024 residential and commercial quantities reported by the County and estimated percentages of recyclable materials provided in the 2016 Characterization Study (Cascadia 2017b). Residential single-stream curbside collection program quantities include half of the drop-off locations that would be closed. Quantities are inflated 1.29% per year to estimate FY2029 quantities. An assumed 60% capture rate and 15% contamination rate are applied (refer to Appendix A3).

² Total recovered quantity includes those reported in the County's FY2024 Annual Solid Waste Report to the Mayor for Contract No. 212818 and the County Office Recycling Program. Quantities were inflated 1.29% per year to estimate FY2029 quantities. An assumed contamination rate of 15% was applied to the reported quantities to estimate the amount of material processed by GID.

³ Shipping cost includes inflated Matson quote (\$6,736/container [FY2029]).

⁴ Ground transportation assumes 3 hours travel in California and 1.5 hours on Kauai at \$150/hour.

⁵ #3-#7 plastics has been excluded from this MRF evaluation.

Materials Recovery Facility Evaluation
Appendix C2 - Estimated Shipping and Ground Transportation to Mainland (FY2029)

| Material Type | Combined Recovered Quantities (tons) | | | |
|--|--------------------------------------|--|--------------|---------------------|
| Corrugated Containers | 5,640 | | | |
| Mixed Paper | 3,683 | | | |
| PET Containers - HI-5 | 319 | | | |
| PET Containers - Non-HI-5 | 140 | | | |
| HDPE Containers - HI-5 | 196 | | | |
| HDPE Containers - Non-HI-5 | 240 | | | |
| Glass Bottles and Containers - H-5 | 684 | | | |
| Glass Bottles and Containers - Non-H-5 | 479 | | | |
| Tin/Steel Cans | 284 | | | |
| Aluminum Cans - HI-5 | 100 | | | |
| Aluminum Cans - Non-HI-5 | 180 | | | |
| Total Recyclables | 11,946 | Per Ton and Total Shipping Cost | \$306 | \$ 3,657,603 |
| Total Containers Shipped | 543 | Per Ton and Ground Transportation | \$31 | \$ 366,521 |
| | | Combined Cost per Ton | \$ | 337 |

| Item | Assumption | Notes |
|--|------------|---|
| Shipping Cost Quote (Nawiliwili - Long Beach Piers) | \$ 6,736 | Quote Matson (\$5,811/container) inflated 3% per year to FY2029. |
| Transport To and From Piers (per ton) | \$ 675 | Assumed \$150/hour California/Kauai trucking rate (3 hours CA and 1.5 hours Kauai). |
| Maximum Weight in Shipping Container (tons) | 22 | Maximum weight per US Interstate (80,000 lbs gross). Gross less tractor, chassis, and container tare weight is approx. 22 tons. |